

2018/19 BUDGET DOCUMENT



“A Municipality in Pursuit of Excellence”

ANNUAL BUDGET OF
GREATER TAUNG LOCAL
MUNICIPALITY

2018/19 TO 2020/21

MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS

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PART 1: ANNUAL BUDGET

Purpose of the Approval of the Annual Budget for the Financial Year 2018/2019

The purpose of this report is to submit the budget for 2018/2019 to Council in line with the provisions of the Municipal Finance Management Act section 24(1) that stipulate that the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

1.1 MAYOR'S REPORT

Honorable Speaker of the Council Cllr Ebusang Tladi

The Traditional Leadership Present
Chief Whip of the Council and Whip of Majority Party, Cllr Malepe
Honourable Members of the Executive Committee of This Council
Honourable Councillors
Members of IGR Committee-Representatives from State Institutions
Distinguished Guests
Ward Committee Members and Community Development Workers
The Municipal Manager, Senior Managers, Managers and Officials Present
Comrades and Compatriots
And You Ladies and Gentlemen

Dumelang Bagaetsho

During his budget vote speech on 15th May 2018 the Minister of Cooperative Governance and Traditional Affairs Dr. Zweli Mkhize said, "Local Government is an important sphere of Government because it is closest to the people, everything happens in a Municipality and in a Ward. It is where our people live, work and play. The Municipalities also has a key role to play in Nation Building and Social Cohesion. They must lead in the reversal of apartheid spatial planning and coordinate an integrated response of all stakeholders and give local communities a voice and respond to their service delivery needs" He further said local government is everybody's business.

Mmusakgotla ke bua se e le go lemosa baagi ba rona botlhokwa jwa puso selegae e leng masepala gape le gore re tshwanela ke go tshameka karolo e e botlhokwa ya kago setshaba le go neelana ka ditirelo go baagi ba rona, mme se se botlhokwa thata ke tiriso ya mokgwa o o tlhakanetsweng le ditheo tse dingwe tsa pusho mo go arabeleng mathata le matshwenyego a baagi. mme rotlhe re tshwanetse go bona le go netefatsa gore tsotlhe tse di umakilweng di a direga.

I am required by law namely Chapter 6, Section 4 of the Municipal Systems Act Number 32 of 2000 and Chapter 7 of Municipal Finance Management Act, Number 56 of 2003 that deals with amongst others responsibilities of the mayor that also outlines the processes in which broader consultations with communities and stakeholders must be done. The Chapter 4,

Section 16 and 17 of the Municipal Finance Management Act Number 56 of 2003 also justify and legalize this tabling of 2018/2019 budget.

I am also required by National Treasury directive referred to as MSCOA, Municipal Standard Charts of Account that is of utmost importance in finalization and tabling of budget.

Honorable Speaker, fellow councilors, distinguished guests and you ladies and gentleman I have just finalized a legislated Public Participation Programme meetings through Imbizo. These meetings are held in accordance Section 16 A Paragraph 1 of Local Government System Act Number 32 of 2000; that wants us to encourage, and create conditions for the local community to participate in the affairs of the Municipality, including in the preparation, implementation and review of the Integrated Development Plan (CBP). During this meetings I was accompanied by magosi, councilors, representatives of sector departments and municipal officials. Our communities have confirmed and reviewed their priorities following CBP meetings they had with councilors. In some meetings priorities were disputed and as a listening collective changes were made and accepted. I hope in future all councilors must hold inclusive and transparent CBP meetings. In all the imbizo meetings our people have raised complaints and concerns about service delivery issues regarding all three spheres of Government. The top three requests from our communities are

- Water.
- Roads.
- Houses.

I must mentioned that I have started engagements with the Department of Local Government and Human Settlements on issues relating to housing backlog, I am in constant discussion with the Dr. Ruth Segomotsi Mompati District Municipality as a water service authority to accelerate provision of water as a basic service to our people. Most importantly also we will continue to engage with the Department of Public Works and Roads in terms of roads, once these engagements are finalized our communities will be accordingly informed through their Ward Councilors.

In other communities we were thanked and commended for good work we are doing. These meetings were well attended and I wish to thank our people and councilors. I must also mention that as a collective we are extremely disturbed by a very bad attitude demonstrated by very few individuals who caused chaos and havoc, this group of people has demonstrated this unacceptable conduct at MPAC meeting at Matlapaneng, Imbizo Meetings at both Taung and Pudimoe, this behavior cannot be left unchallenged as these people are denying our own people a right to interact with Government, we are representatives of the people and therefore as Government we have no option but to protect rights our people.

there has been violent protest at ba ga maidi area where culture of learning and teaching were disturbed, businesses looted, government buildings torched and many others because that community was promised tarred road by the Department Of Public Works And Roads

then there were some budgetary constraints, I think is not then good for that community to engage in violent actions as they could have rather exhausted all other avenues. Let us engage our communities to engage in dialogue rather than actions that are violent, as a municipality we are currently trying to bring all parties together in quest of amicable resolution of this matter. These protests were also associated of acts of crime and we hope that the law enforcement agencies will soon be bringing perpetrators to book. There has also been violent protests in our area by people calling for the resignation of then premier of the North West Mr. SOR Mahumapelo, in that violent protests also businesses were damaged and looted but sadly 16 year old boy lost his live, may his soul rest in peace. I must also mention in that protests there were also acts of crime and please law enforcement agencies bring perpetrators to book.

Mmusakgotla dikgosi tsa rona di tshameka karolo e kgolo thata mo tsamaisong le go neelana ditirelo go baagi ba rona. Jaaka o itse gore re masepala o o mo magaeng, magosi a rona ke maloko a Grater Taung Municipal Council, magosi a rona ba kgona ebile ba rotloediswa go buisana le masepala ka dintlha tsa bona tsa tsamaiso le mathata a dikgorwana tsa bona, ke tswa go begela magosi a rona boeteledipele jwa masepala le makhanselara a bone. Jaaka masepala o o mo metse magaeng re tshwanelwa ke go tlhakanela ditlhabologo le magosi a rona mme ebile ga re batle go tsaya lehatshe la magosi, bothata jwa rona ke gore ha kgosi e aba ditsha ko lefelong le go senang ditirelo ko go lona bothata e nna gore baagi bone ba ya ko masepala go batla ditirelo jaanong kgakololo ke gore magosi a nne a tlhola pele le masepala fa ba aba ditsha, sabobedi jaaka masepala re na le baitsanape ba ba maleba go thusa ha lo aba ditsha gore le seka la feleletsa le abile ditsha mo ditulong tsa merwalela, flood lines, gape re kreile ditsetlebo ko sedibeng le eskom ha ba tshwanetse ba dire thebolo ya ditirelo ba nna le mathata, ke kopa mo dikgosing tsa rona gore re simolole go dirisana sentle.

on 15th may 2018 the minister of cooperative governance and traditional affairs made announcement of distressed and dysfunctional municipalities that required serious intervention through administration and i am pleased and delighted that due to hard work, dedication and commitment our own municipality was not affected and not included in the list, I am also proud to say that we strive to comply with every piece of legislation and mostly we are financially healthy, one of the key financial achievement is that we are operating with fully compliant and funded budget and interesting we are on the only three municipalities in the north west province. From the bottom of my heart and unreservedly wish to pass on my sincere appreciation to all councilors for an oversight role you playing in your various committees and also to thank the municipal manager in his team all their efforts and hard work, re a leboga Rre Gabanakgosi. As we play an oversight role as public representatives we must never allow or condone any form of theft, fraud and corruption.

On 7th May 2018 I hosted a very successful Inter-Governmental Relations meeting with representatives of state institutions in accordance with the chapter 3 of the constitution of the republic of South Africa, the objective of this meeting was to influence a platform of coordinated approach in terms of service delivery and that also their service delivery interventions be included in the integrated development plan (IDP). These meetings will be held on a quarterly basis and wish to thank state institutions for their cooperation and support. I am also aware of other meetings between Government Departments and my office either separately or jointly.

There have been recent developments in the Provincial Government including the resignation of Premier SOR Mahumapelo, as a council we wish to thank him for leadership as the Premier and other associated administrative interventions, we will be awaiting directives with regard and will comply accordingly, re a go leboga Rre Mahumapelo.

Honourable Speaker, fellow councilors, magosi a rona, distinguished guests and compatriots we will do everything in our power as the Municipality to ensure that we continue to accelerate survive delivery so that the positive trajectory and tempo to better the lives of our people is neither slackened nor lost, let me share with you all the following 2017/2018 these key Municipal achievements:

- Completed construction of 25 high masts lights in 8 various villages at a cost of R5 837 735.00 and awaiting Eskom to energize them.
- Construction and upgrading of sports facilities at in Longaneng, Mokassa 1, and Seoding and already spent R5 552 947.00. This project will be finalized in the next three months.
- Constructed 2kms of Matlhako 2 internal access road.
- Constructed 3kms of Kokomeng internal access road at a cost of R9 450 217.00
- Commenced with upgrading of N18 access to CBD and alteration of roads at a value of R11m.
- Completed 70 % of the Mase Stormwater channel and already spent R4 541 087.00
- Installation of 60 road signs in Mokgareng, Veertien to Khibitswane and Chiefs court.
- Completed Seoding and Maphoitsile Community Halls at a combined value of R12million.
- Construction of Tlapeng, Xho and Lokgabeng Community Halls at a value R18 million.
- In the 2017/2018 50 economic stalls will be built at three strategic points at Dryharts, Sekhing, Manthe and Taung CBD.
- Renovations of various Community Halls.
- Provision of Free Basic Services to 10 245 registered households at a value of R5.2 million.

Honourable Speaker allow me to present the following 2018/2019 budget;

- Total income from our income from rates and taxes (from Taung Ext 6, Pudimoe and Reivelo) is R69 527 000.00 (sixty nine million five hundred and twenty seven thousands).
- Total income from grants: R226 976 000.00 (two hundred and twenty six million nine seventy six thousands)
- Total income of both income and grants equal to R296 503 000.00 (two ninety six million five hundred and three thousands)

Honourable speaker you will realise that will then have a deficit of R25 394 750.00 (twenty five million three hundred three hundred and ninety four thousands and seven hundred and fifty rand).

The grant budget is reduced by R12m (twelve million rand) and this was not only done to Taung but across the country due to funding of free tertiary education and this creates to us a very serious financial operation.

2018/2019 Plans.

Honourable Speaker, our IDP consultation processes gave us the opportunity to engage with members of the public to understand their needs and plan according to what they need most, the following are key service delivery plans the Municipality will strive to achieve in 2018/2019 financial year,

- Construction of high masts lights at Wards 10,11,19,20 and 21 at the value of R5 850 000.00.
- Construction of 3km paved road at Cokonyane at a value of R10 700 000.00.
- Construction of 2km storm water channel with crossing at Moretele at a value of R3 833 500.00
- Construction of Buxton and Kameelpits Community Halls at a value of R5 040 000.00 each.
- An allocation of R3 356 000.00 for upgrading of Pudimoe Sports Ground.
- An allocation of R3 356 000.00 for upgrading of Taung Sports Ground.
- There will also be some remarkable work to pave our streets especially at both Pudimoe and Reivilo; we will also improve conditions of our own internal roads through graveling, patchwork and blading.

With regard to revenue enhancement that will assist in provision of basic services and institutional stability this Municipality intends to;

1. Increase our Customer Book from 2000 to 10000 through creation of residential sites for middle to high income earning bracket, this people will be able to pay rates and taxes that can sustain this municipality. We have already started work on this and this is a multi-year project.
2. We intend to establish a Local Economic Development Agency that will be capable and flexible to raise resources for local economic growth. It will also be legal investment entity of the Municipality; this entity should also be able to attract relevant skills to enhance its own growth. Work has been done already and I envisage its functionality during 2018/2019 financial year.
3. To encourage our people and businesses to pay for services they are receiving from this Municipality.

Residents of Pudimoe raised dissatisfactions and concerns regarding of residential sites that were supposed to be disposed through public auction and as a listening collective guided by democratic principles we put an auction on hold and established a committee comprising of residents and representatives of the Municipality to develop an inclusive and principle approach of disposal of this sites. Residents should also remember that we are guided by number of compliance directives when we dispose of public assets, we will peacefully provide Pudimoe residents with an update. There has also a great concern regarding title deeds on North West Housing Cooperation houses and also we are in

contact with major relevant stakeholder like the Department of Local Government and Human Settlements.

There are also some various historical concerns from residents of Reivilo and also we have involved other role players like the North West Legislature and the Department of Local Government and Human Settlements for assistance and directive.

During his State of the Nation Address on 16th February 2018 His Excellency The President of The Republic of South Africa Cyril Ramaphosa referred to our legendary struggle icon mama Albertina Sisulu as I quote “Through her remarkable life and outstanding contribution, she defined what it means to be a freedom fighter, a leader and a diligent and disciplined servant of the people” unquote. And to us it says as public representatives we need to be selfless, have meaningful contribution in changing lives of our people and not to be very far from our constituencies, we must be disciplined and remember an oath that we took that we will be faithful and respect the constitution of this country. President Cyril Ramaphosa also inspire the nation through Bra Hugh Masekela’s Thuma Mina Song in that song it says ‘I wanna be there when we win the battle against Aids’ and as a Municipality in partnership with the Department of Health last year, 2017, We hosted International Commemoration of HIV/AIDS Day with an objective of supporting the affected and infected and also to create awareness in our communities and we can proudly say yes we on track and we will be hosting same event this year. In the very same song it said ‘I wanna lend a hand” And Honorable President Office Of The Mayor through Special Programmes has lent a hand by coordinating and facilitating donation for five Early Learning Centers and one Disability Center at a value of R3,9 million from Eskom Foundation, final details will be provided in due course. We all know and understand the frustrations of the disabled and women from rural villages and the office of Special Programmes together with the District Municipality have launched the Ward Based Forums to assist and coordinate state interventions. During the month of August last year this Municipality hosted women empowerment event at Matlhako, the purpose of this event was to empower women through information sharing from different Sector Departments, we will be hosting the same event this year, the Youth Development Desk has coordinated the following learnerships for youth;

- 48 youth for learners and drivers licenses that was implemented by Mine Workers Development Agency.
- 36 youth for hospitality and tourism implemented by National Department of Tourism.
- 50 youth on end user computer implemented by Department of Basic Education and Sports Development
- 52 youth on NASREC implemented by the Department of Rural Development and Land Reform.
- 21 youth on paving construction at Manthe implemented by Mine Workers Development Agency.
- 31 youth on carpentry at Reivilo implemented by Mine Workers Development Agency.

Honourable Speaker this Municipality has also awarded 157 bursaries to deserving students to study in various fields, in addition to that this Municipality recognized 2017 Grade 12 top ten performers with R10 000.00 each payable to institutions of higher learning, se багаetsho re ba lebogela matsapa a bona.

Lastly let me thank the Municipal Manager and officials for support and dedication during 2017/2018. To thank the Council Executive Committee for immense support and dedication by making work of EXCO A reality. The leadership of EXCO members at various portfolio committees cannot be overemphasized. To thank you honourable Speaker for making sure that council is functional through passing of resolutions and also that it is orderly.

I also wish to extend my sincere appreciation to the Chief Whip of Council for sterling job and support. Most importantly let me thank all Councilors for hard work and dedication through council and portfolio sittings that enhance oversight responsibility.

Ke batla le go leboga baagi ba rona gore ba re neye tshono ya gore re baetelele pele le boitshoko jwa bone, lastly I want to thank a very progressive and oldest liberation movement in Africa the African National Congress for affording me an opportunity to lead this Council, and as a collective leadership deployed by the ANC we will strive to execute on our political mandates and promote unity.

Ke a Leboga.

1.2 RESOLUTIONS

Background

That Council takes note that section 16 of the MFMA requires that the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year.

- (a) That Council takes note of the contents of the Budget of Greater Taung Local Municipality for the financial year 2018/2019 and indicative of the two projected outer years 2020 and 2021.
- (b) That Council recommends approval of the Budget for the 2018/2019 financial year as follows:
 - 1.1 Operating revenue by source at an amount of R251 662 000
 - 1.2 Operating expenditure by vote at an amount of R263 437 000
 - 1.3 Capital Revenue transfers by vote at an amount of R45 141 250
 - 1.4 Capital expenditure by vote at an amount of R13 620 000 (own)
 - 1.5 Capital expenditure by vote at an amount of R45 141 250 (Grants)
- (c) That transfers within a vote be approved at the level of the Municipal Manager in order to reduce bottle-necks and ensure smooth operation of the municipality; and report be submitted to Council on quarterly basis of any transfers made during the financial year.
- (d) That transfer of funds from capital budget should be approved by the municipal manager through consultation with the mayor as per approved Virement Policy.
- (e) That Council recommends tariff increases as follows with affect from 01 July 2018:

| | |
|----------------|---|
| Property rates | 0% |
| Water | 6 % |
| Electricity | 6.84 % |
| Refuse | 6 % |
| Sanitation | 6 % |
| Other services | as and when a need arise by relevant sections |

- (f) That Council recommends approval of the current indigent households for 2017/2018 on the register for 2018/2019. The office of Chief Financial Officer performs verifications to all current indigent households to confirm their status to reduce time delay caused in applying, verifying, processing and approval. New applications and those whom have not been approved can make new applications.
- (g) That the threshold for indigent customers be increased to amount of R3 380.
- (h) That allowances for ward committee members be R1 500 per month on the condition of at least one sitting per month
- (i) That Council further recommends approval of the Salary Budget which is at 44%. That only essential vacant positions be filled, and that all new positions not budgeted for, must replace current budgeted and existing vacant positions.
- (j) That the 2018/2019 Tariff Schedule be approved, and Electricity tariffs awaiting approval by NERSA.
- (k) That Revenue Strategies be enhanced and implemented to collect outstanding monies due to Greater Taung Local Municipality
- (l) That a Cost Containment Policy be developed which is in line with Circular 82 and other.
- (m) That S & T Policy be reviewed to assist with cost containment and monitoring of trips.
- (n) That council take note of the feedback after the Budget Engagement and Benchmarking exercise with Department of Finance (FEED)
- (o) That the following budget related Policies and Bylaws, distributed by cd and workshopped in April 2018 be approved:
 - Asset Management Policy
 - Cash Management & Investment Policy
 - Credit Control & Debt Collection Policy
 - Funding & Reserve (Budget) Policy
 - Indigent Policy
 - Property Rates Policy
 - Supply Chain Management Policy
 - Tariff Policy
 - Virement Policy

Vision

A prosperous community that is socially, culturally and economically sustainable.

Morafe o o atlegileng o o botsalano o o ipelang ka setso le moruo o o tsepameng.

'n Welvaarende gemeenskap wat sosiaal, kultureel en ekonomies volhoubaar is.

Mission

Initiating and promoting sustainable socio-economic growth, that is accessible to development through agriculture, heritage and mining.

Value Statement

- *Batho*
- *Constitution*
- *Transparency*
- *Integrity*
- *Professionalism*

1.3 Executive Summary

Greater Taung Local Municipality (GTLM) is situated within Dr Ruth S Mompoti District Municipality in the North West Province. Being the largest local municipality in the district with a total population of 167 827 of the entire district of 459 358 (STATSSA Community Survey 2016), challenges of unemployment rate at 23% impact on service delivery as more than 90% constitute rural area with high indigent rate. The municipality is graded at 3 in terms of determination of upper limits for councillor's allowances and salaries.

Budget Assumptions

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's service delivery priorities have been reviewed through the adjustment budget, as part of this year's planning and budget preparation process. The results of this review were incorporated into the municipality's adjustment budget.

The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Pre-pay meters for electricity was installed in Reivilo (Service Area) with a collection rate of 80% on arrears if any. This strategy is very effective. Furthermore, the municipality has undertaken steps to ensure that council adopts Cost Containment Policy guided by the MFMA Circular 82 which was already adopted by Council on 31 May 2016.

Cash flow projections were based on 65% collection rate. Employee related costs were increased by 8%; the municipality's payroll is sitting at 44% of the total operating budget. Because of the small municipality, we rather add additional duties to a certain post than to fill a new position which is not yet fully functional to require a full-time appointment. The additional increase of 8% will also cater to benchmark official's salaries to keep them within the municipality after they have applied somewhere else. GTLM do have challenges to keep specialists and experienced employees. Another additional employee expense that needs to be covered, is consequence management where officials were "demoted" as a outcome result.

The overall tariff rate of property rates did not increase for 2018/19. The government tariff that was increased in 2016/17 will be reversed during 2018/19 run. Property Rates income will be revised if needed after mid-year assessment.

Service charge for all services income (Water, Sanitation and Refuse collection) were increased by 6% and Electricity charges was increased by 6.84% as per NERSA guideline. The 2018/19 budget for service income was based on the actual income and not necessarily increased with 6%. The electricity payable to Eskom is projected to be R 4 092 000, this assumption is based on the current year's actual expenditure which is lower because of pre-pay meter installations. Residents are using lesser electricity because they must pay in advance, therefor no increase in the outer years, because budget is based on actual figures. Service in GTLM are not ring-fenced because of the poor community and high unemployment, therefor Equitable share is subsidizing services rendered.

The Land Use Development Department is in a process to identify all properties of GTLM rented out to consumers and draft contracts thereto, to ensure that the municipality recognizes income from rental of houses and other properties correctly.

Income from rental of facilities (Halls, Stadiums and other facilities) is entailed in the draft 2018/2019 Tariff Schedule. Other income is decreasing, because it is based on actual income and not projections. National Treasury's MFMA Circular No. 89 and 91 were used to guide the compilation of the 2018/2019 MTREF.

The main challenges experienced during the compilation of the 2018/2019 MTREF can be summarised as follows:

- GTLM managers and directors submit their "whish-lists" and expect all items to be included in the budget, even if it does not comply with cost containment regulations, previous council resolutions or available funds considered.

The following table is a consolidated overview of the proposed 2018/2019 Medium-term Revenue and Expenditure Framework:

Table 1

| Description | Adjustment B 2017/2018 | Budget Year 2018/2019 | Budget Year 2019/2020 | Budget Year 2020/2021 |
|--------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Total Operating Income | 244 097 000 | 251 662 000 | 267 213 000 | 281 434 000 |
| Total Operating Expenditure | 251 811 000 | 263 437 500 | 278 966 000 | 290 603 000 |
| Surplus/(Deficit) for the year | (7 714 000) | (11 775 000) | (11 753 000) | (9 169 000) |
| Total Capital Transfers | 61 671 000 | 44 841 250 | 46 124 000 | 48 567 000 |
| Total Capital Expenditure | 80 287 000 | 58 461 250 | 58 349 000 | 60 792 000 |

Total operating revenue has increased by R8m for the 2018/19 financial year when compared to the 2017/18 Adjustment Budget. For the two outer years, operational revenue will increase by R15m and R14m respectively.

Total operating expenditure for the 2018/19 financial year has been appropriated at R263m and translates into a budgeted deficit of R11.8m. When compared to the 2017/18 Adjustments Budget, operational expenditure has grown by R12m in the 2018/19 budget and by R15m and R11m for each of the respective outer years of the MTREF. Surpluses will be used to ensure cash backing of under collecting of debtors and funding of municipal (own) capital projects.

The capital budget is R58.4m for 2018/19 which is lower than 2017/18, because of a lower allocation of MIG as per DoRA 2018. The municipality did not increase capital expenditure from own funds due to non-spending by departments on capital assets and projects. However, maintenance vote has increased with R5m to cater for the 8% of PPE phase-in process.

For Greater Taung Local Municipality to continue improving the quality of services provided to its community, it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address

these challenges will inevitably always exceed available funding; hence difficult choices must be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

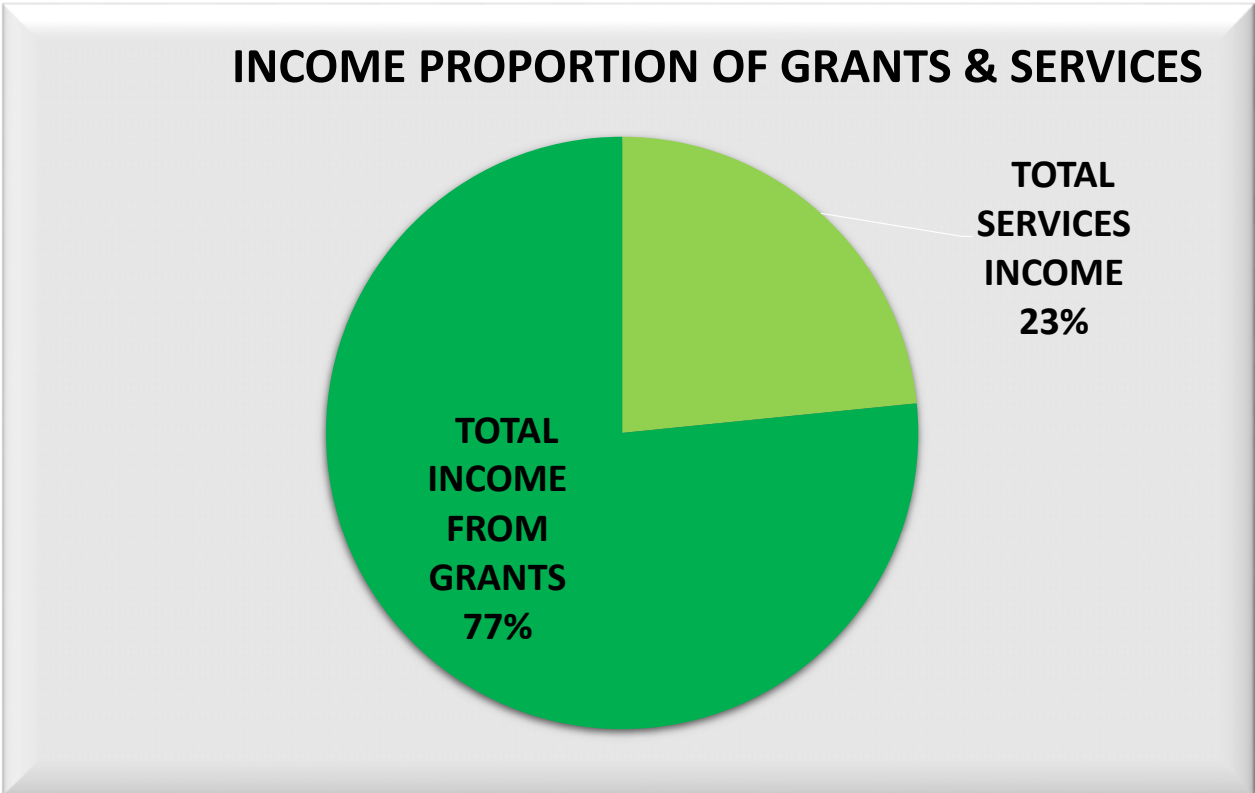
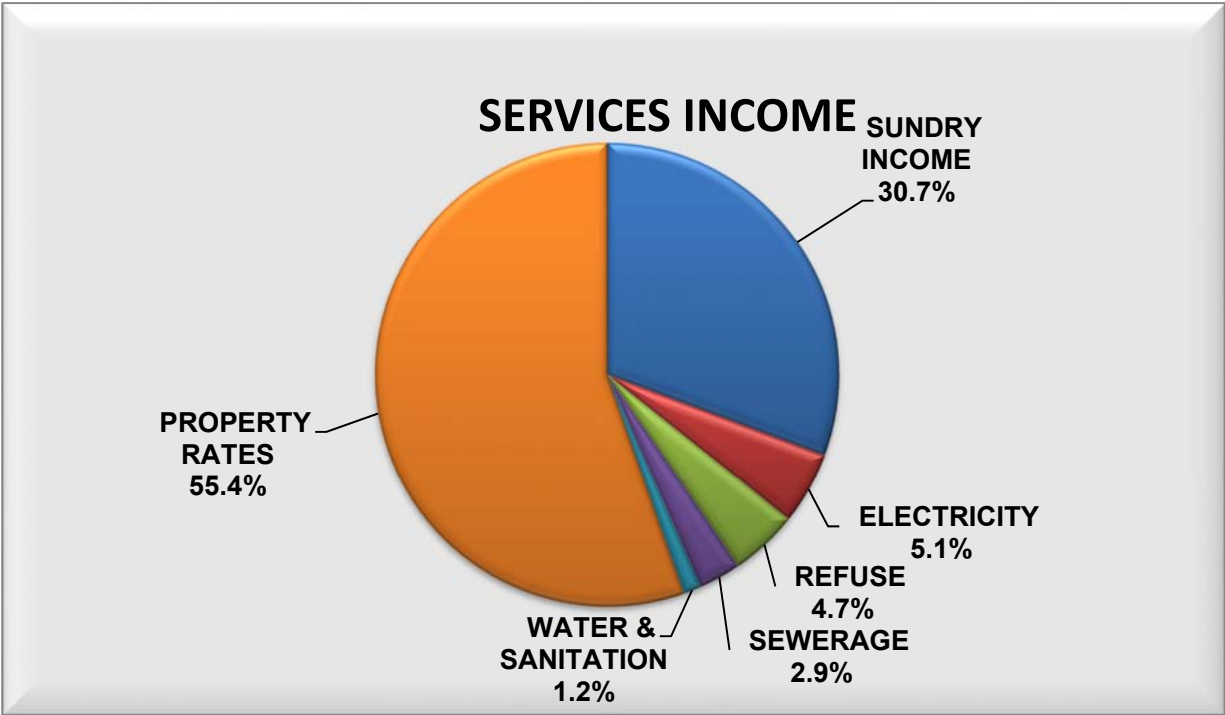
- National Treasury's guidelines and macroeconomic policy;
- Growth in the municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 70 % annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the municipality.

1.4 Operating Revenue Framework (Table A4)

The following table is a summary of the 2018/19 MTREF (classified by main **revenue source**). Monthly revenue projection as per Table A4.

Table 2

| DESCRIPTION | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 |
|------------------------|-------------|-------------|-------------|-------------|
| Property Rates | 36 500 000 | 38 500 000 | 39 000 000 | 39 500 000 |
| Electricity | 3 518 000 | 3 518 000 | 3 518 000 | 3 568 000 |
| Refuse | 3 099 000 | 3 285 000 | 3 482 000 | 3 691 000 |
| Sanitation | 1 927 000 | 2 043 000 | 2 165 000 | 2 295 000 |
| Water | 795 000 | 842 000 | 892 000 | 946 000 |
| Sundry Income | 21 196 000 | 21 339 000 | 22 013 000 | 22 046 000 |
| Grant Transfers | 177 062 000 | 182 135 000 | 196 143 000 | 209 388 000 |



In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

In the 2018/19 financial year, revenue from rates and services charges totaled R69.5m.

The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in Table 64 MBRR SA1 (see A1 Schedule attached). Operating grants and transfers totals R182m in the 2018/19.

The following table gives a breakdown of the various **operating grants** and subsidies allocated to the municipality over the medium term:

Table 3

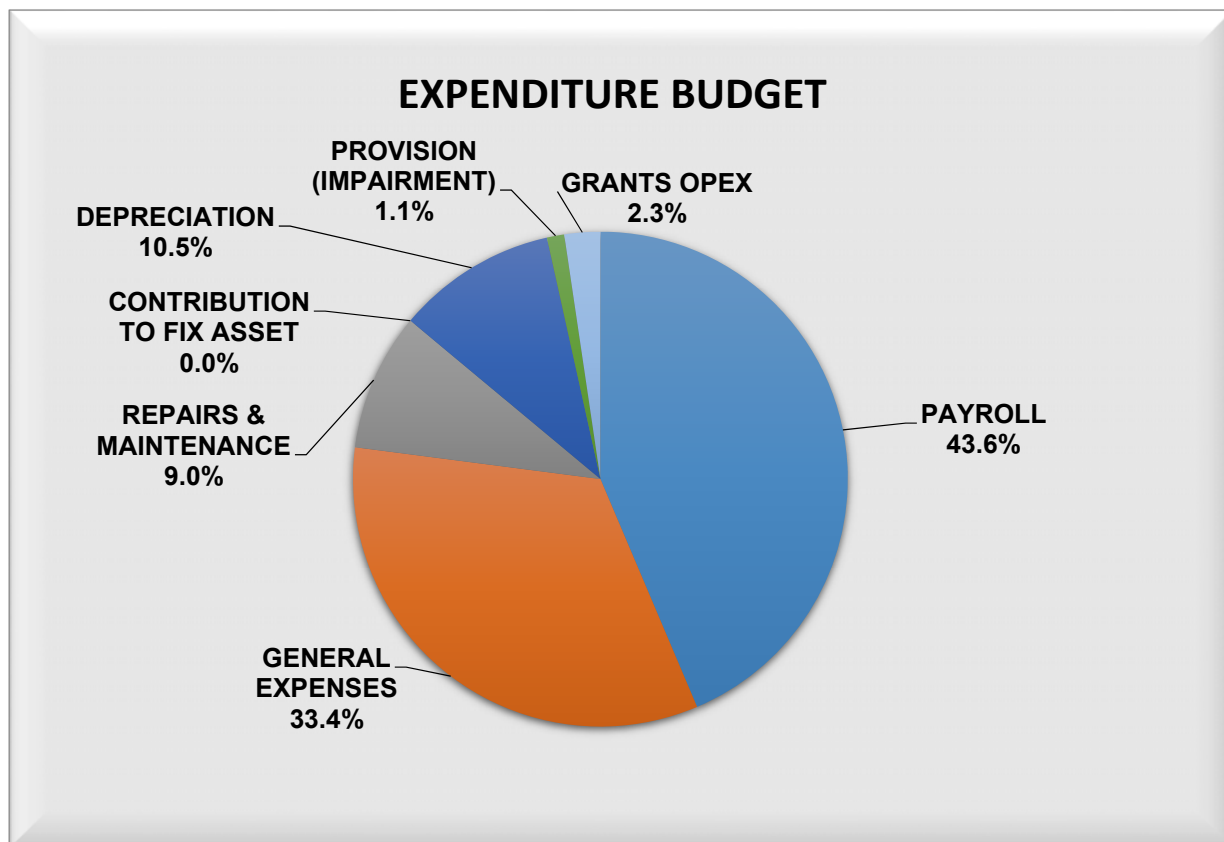
| DESCRIPTION | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 |
|--------------------------|--------------------|--------------------|--------------------|--------------------|
| National Grants | 176 442 000 | 181 799 750 | 180 590 200 | 183 834 800 |
| Equitable Share | 170 353 000 | 175 974 000 | 175 330 000 | 178 014 000 |
| Finance Management | 2 345 000 | 2 415 000 | 2 880 000 | 3 312 000 |
| MIG | 2 435 000 | 2 333 750 | 2 380 200 | 2 508 800 |
| EPWP | 1 309 000 | 1 077 000 | 0 | 0 |
| Provincial Grants | 620 000 | 335 000 | 620 000 | 620 000 |
| Sports & Recreation | 620 000 | 335 000 | 620 000 | 620 000 |
| | | | | |

1.5 Operating Expenditure Framework (Table A4)

The following table is a high-level summary of the 2018/19 budget and MTREF (classified per main type of **operating expenditure**). Monthly Expenditure projections as Table A4.

Table 4

| EXPENDITURE BY TYPE | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 |
|----------------------------------|------------|------------|-------------|-------------|
| Employee Cost | 87 461 000 | 95 554 000 | 102 864 000 | 111 073 000 |
| Remuneration to Cllrs | 19 392 000 | 19 347 000 | 20 791 000 | 22 318 000 |
| Debt Impairment | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 |
| Depreciation | 27 452 000 | 30 570 000 | 32 072 000 | 33 575 000 |
| Finance Charges | 815 000 | 238 000 | 253 000 | 268 000 |
| Bulk Charges | 3 817 000 | 4 092 000 | 4 378 000 | 4 685 000 |
| Other Materials | 19 050 000 | 23 718 000 | 23 900 000 | 25 900 000 |
| Contracted Services | 21 568 000 | 21 757 000 | 22 349 000 | 22 461 000 |
| Transfers & Subsidies | 13 075 000 | 12 909 000 | 13 033 000 | 13 741 000 |
| Other Expenditure | 56 976 000 | 52 253 000 | 56 325 000 | 53 852 000 |
| Disposal of PPE | 0 | 0 | 0 | 0 |



The municipality's expenditure framework for the 2018/19 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan to develop in 2018/19;
- Balanced budget constraint (operating expenditure should not exceed operating revenue)
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to fund the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The budgeted allocation for employee related costs for the 2018/19 financial year totals R115m, which equals 44% of the total operating expenditure.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard was taken into account in compiling the municipality's budget.

1.6 Capital Expenditure (Table A5)

The following table provides a breakdown of budgeted **capital expenditure** by vote:

Table 5

| EXPENDITURE BY TYPE | 2017/2018 | 2018/2019 | 2019/2020 | 2020/2021 |
|----------------------------|-------------------|-------------------|-------------------|-------------------|
| Executive & Council | 165 000 | 3 029 000 | 2 620 000 | 2 749 000 |
| Finance & Administration | 3 196 000 | 610 000 | 160 000 | 160 000 |
| Community & Social Serv | 37 128 000 | 22 929 000 | 14 445 000 | 13 445 000 |
| Sport & Recreation | 1 120 000 | 1 100 000 | 9 790 000 | 5 790 000 |
| Planning & Development | 51 000 | 20 000 | 0 | 0 |
| Roads | 29 585 000 | 15 324 000 | 17 133 000 | 23 448 000 |
| Energy Sources | 6 642 000 | 9 780 000 | 9 100 000 | 10 600 000 |
| Water & Waste Water | 2 400 000 | 1 300 000 | 600 000 | 600 000 |
| Waste Management | 0 | 4 370 000 | 4 500 000 | 4 000 000 |
| TOTAL | 80 287 000 | 58 461 000 | 58 349 000 | 60 792 000 |

Table 6 Expenditure on allocations and grants programmes (SA19)

NW394 Greater Taung - Supporting Table SA19 Expenditure on transfers and grant programme

| Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | |
| EXPENDITURE: | 1 | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 138 612 | 176 216 | 167 898 | 176 442 | 176 442 | 176 442 | 181 800 | 195 523 | 208 768 |
| Local Government Equitable Share | | 134 670 | 171 557 | 164 554 | 170 353 | 170 353 | 170 353 | 175 974 | 190 263 | 202 947 |
| Finance Management | | 1 799 | 1 876 | 1 992 | 2 345 | 2 345 | 2 345 | 2 415 | 2 880 | 3 312 |
| EPWP Incentive | | 1 269 | 1 852 | 1 352 | 1 309 | 1 309 | 1 309 | 1 077 | - | - |
| Municipal Systems Improvement | | 874 | 931 | - | | | | | | |
| MIG (PMU) | | | | | 2 435 | 2 435 | 2 435 | 2 334 | 2 380 | 2 509 |
| Provincial Government: | | 204 | 616 | 620 | 620 | 620 | 620 | 335 | 620 | 620 |
| Sport and Recreation | | 204 | 616 | 620 | 620 | 620 | 620 | 335 | 620 | 620 |
| MIG (PMU) | | | | | | | | | | |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| <i>[insert description]</i> | | | | | | | | | | |
| Total operating expenditure of Transfers and Grants | | 138 816 | 176 832 | 168 518 | 177 062 | 177 062 | 177 062 | 182 135 | 196 143 | 209 388 |
| Capital expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 51 169 | 31 632 | 44 307 | 60 971 | 60 971 | 60 971 | 44 341 | 45 224 | 47 667 |
| Municipal Infrastructure Grant (MIG) | | 46 133 | 31 052 | 43 679 | 60 971 | 60 971 | 60 971 | 44 341 | 45 224 | 47 667 |
| Neighbourhood Development Partnership | | 3 784 | | | | | | | | |
| Integrated National Electrification Programme | | 1 253 | 580 | 628 | | | | | | |
| Provincial Government: | | - | - | - | 700 | 700 | 700 | 500 | 900 | 900 |
| Sports and Recreation(Capital) | | | | | 700 | 700 | 700 | 500 | 900 | 900 |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| <i>[insert description]</i> | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| <i>[insert description]</i> | | | | | | | | | | |
| Total capital expenditure of Transfers and Grants | | 51 169 | 31 632 | 44 307 | 61 671 | 61 671 | 61 671 | 44 841 | 46 124 | 48 567 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | 189 985 | 208 464 | 212 824 | 238 733 | 238 733 | 238 733 | 226 976 | 242 267 | 257 955 |

1.7 Annual Budget Table (Parent Municipality)

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2018/19 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is negative over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Internally generated funds are financed from the accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is not improving but indicates that the necessary cash resources are available to fund the Capital Budget.
4. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

Table 7 (Table A1 Budget Summary)

NW394 Greater Taung - Table A1 Budget Summary

| Description | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousands | | | | | | | | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | 15 777 | 14 278 | 26 849 | 31 500 | 36 500 | 36 500 | 36 500 | 38 500 | 39 000 | 39 500 |
| Service charges | 7 557 | 8 257 | 7 795 | 9 839 | 9 339 | 9 339 | 9 339 | 9 688 | 10 057 | 10 500 |
| Investment revenue | 5 886 | 9 011 | 12 442 | 7 000 | 11 000 | 11 000 | 11 000 | 11 500 | 12 000 | 12 500 |
| Transfers recognised - operational | 137 738 | 175 285 | 168 560 | 177 062 | 177 062 | 177 062 | 177 062 | 182 135 | 196 143 | 209 388 |
| Other own revenue | 4 279 | 7 254 | 7 707 | 8 696 | 10 196 | 10 196 | 10 196 | 9 839 | 10 013 | 9 546 |
| Total Revenue (excluding capital transfers and contributions) | 171 237 | 214 085 | 223 352 | 234 097 | 244 097 | 244 097 | 244 097 | 251 662 | 267 213 | 281 434 |
| Employee costs | 56 269 | 71 598 | 72 956 | 87 461 | 87 461 | 87 461 | 87 461 | 95 554 | 102 864 | 111 073 |
| Remuneration of councillors | 15 294 | 17 691 | 15 653 | 19 392 | 19 392 | 19 392 | 19 392 | 19 347 | 20 791 | 22 318 |
| Depreciation & asset impairment | 28 113 | 17 854 | 32 039 | 27 452 | 27 452 | 27 452 | 27 452 | 30 570 | 32 072 | 33 575 |
| Finance charges | 1 531 | 1 635 | 1 595 | 815 | 20 | 20 | 20 | 238 | 253 | 268 |
| Materials and bulk purchases | 9 835 | 11 066 | 17 637 | 22 867 | 22 867 | 22 867 | 22 867 | 27 810 | 28 278 | 30 585 |
| Transfers and grants | 6 937 | 6 794 | 12 742 | 13 075 | 13 075 | 13 075 | 13 075 | 12 909 | 13 033 | 13 741 |
| Other expenditure | 52 105 | 38 619 | 57 062 | 76 750 | 81 544 | 81 544 | 81 544 | 77 010 | 81 674 | 79 043 |
| Total Expenditure | 170 084 | 165 256 | 209 684 | 247 812 | 251 811 | 251 811 | 251 811 | 263 437 | 278 966 | 290 603 |
| Surplus/(Deficit) | 1 154 | 48 829 | 13 669 | (13 715) | (7 714) | (7 714) | (7 714) | (11 775) | (11 753) | (9 169) |
| Transfers and subsidies - capital (monetary allocation) | 52 247 | 33 179 | 44 265 | 61 671 | 61 671 | 61 671 | 61 671 | 44 841 | 46 124 | 48 567 |
| Contributions recognised - capital & contributed assets | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| Transfers recognised - capital | 51 901 | 93 285 | 94 752 | 61 671 | 61 671 | 61 671 | 61 671 | 44 841 | 46 124 | 48 567 |
| Public contributions & donations | - | - | - | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| Internally generated funds | 9 805 | 11 299 | 13 385 | 12 616 | 18 616 | 18 616 | 18 616 | 13 620 | 12 225 | 12 225 |
| Total sources of capital funds | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| Financial position | | | | | | | | | | |
| Total current assets | 133 025 | 163 963 | 222 435 | 246 745 | 246 745 | 288 893 | 288 830 | 292 416 | 292 416 | 292 416 |
| Total non current assets | 469 688 | 496 886 | 515 408 | 614 687 | 614 687 | 614 687 | 614 850 | 1 118 890 | 1 118 890 | 1 118 890 |
| Total current liabilities | 56 582 | 31 481 | 48 454 | 21 687 | 21 687 | 21 687 | 33 181 | 36 703 | 36 703 | 36 703 |
| Total non current liabilities | 18 656 | 20 466 | 22 553 | 22 002 | 22 002 | 22 002 | 22 002 | 22 938 | 22 938 | 22 938 |
| Community wealth/Equity | 527 475 | 608 902 | 666 835 | 817 742 | 817 742 | 859 891 | 848 495 | 1 351 665 | 1 351 665 | 1 351 665 |
| Cash flows | | | | | | | | | | |
| Net cash from (used) operating | 99 739 | 62 855 | 95 590 | 77 854 | 77 854 | 77 854 | 86 795 | 46 363 | (43 197) | (47 173) |
| Net cash from (used) investing | (62 492) | (48 929) | (51 037) | (74 337) | (74 337) | (74 337) | (33 949) | (58 461) | (58 349) | (60 792) |
| Net cash from (used) financing | (714) | (640) | 1 354 | (1 600) | (1 600) | (1 600) | (1 600) | (1 700) | (1 800) | (1 900) |
| Cash/cash equivalents at the year end | 102 752 | 116 038 | 161 945 | 141 181 | 141 181 | 141 181 | 213 191 | 213 880 | 110 535 | 670 |
| Cash backing/surplus reconciliation | | | | | | | | | | |
| Cash and investments available | 102 753 | 116 038 | 161 945 | 194 692 | 194 692 | 236 840 | 215 137 | 222 606 | 222 606 | 222 606 |
| Application of cash and investments | 27 319 | (2 753) | 13 955 | (10 532) | (7 643) | (7 643) | (26 652) | (2 836) | (4 503) | (6 674) |
| Balance - surplus (shortfall) | 75 434 | 118 791 | 147 989 | 205 223 | 202 335 | 244 483 | 241 789 | 225 442 | 227 109 | 229 280 |
| Asset management | | | | | | | | | | |
| Asset register summary (WDV) | 469 688 | 496 886 | 515 408 | 509 271 | 515 433 | 515 433 | - | 600 089 | 656 151 | 717 914 |
| Depreciation | 28 113 | 17 854 | 32 039 | 27 452 | 27 452 | 27 452 | - | 30 570 | 32 072 | 33 575 |
| Renewal of Existing Assets | - | - | - | - | - | - | - | - | - | - |
| Repairs and Maintenance | 6 841 | 7 857 | 14 335 | 19 050 | 19 050 | 19 050 | - | 23 718 | 23 900 | 25 900 |
| Free services | | | | | | | | | | |
| Cost of Free Basic Services provided | - | - | - | - | - | - | - | - | - | - |
| Revenue cost of free services provided | - | - | - | - | - | - | - | - | - | - |
| Households below minimum service level | | | | | | | | | | |
| Water: | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Sanitation/sewerage: | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 |
| Energy: | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Refuse: | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 |

Table 8

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 4 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under Governance and Administration.

NW394 Greater Taung - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | 1 | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | 105 515 | 128 908 | 137 174 | 153 648 | 229 832 | 229 832 | 237 967 | 252 816 | 266 463 |
| Executive and council | | 42 157 | 53 383 | 51 256 | 54 601 | 170 690 | 170 690 | 176 523 | 190 905 | 203 092 |
| Finance and administration | | 63 359 | 75 525 | 85 918 | 99 048 | 59 142 | 59 142 | 61 444 | 61 911 | 63 371 |
| Internal audit | | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | 11 755 | 15 862 | 16 818 | 17 344 | 1 984 | 1 984 | 1 501 | 2 188 | 2 190 |
| Community and social services | | 4 307 | 6 459 | 8 697 | 8 709 | 1 984 | 1 984 | 1 501 | 2 188 | 2 190 |
| Sport and recreation | | 7 448 | 9 403 | 8 121 | 8 635 | - | - | - | - | - |
| Public safety | | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 67 201 | 55 835 | 70 636 | 77 353 | 64 553 | 64 553 | 47 287 | 48 216 | 50 788 |
| Planning and development | | 6 556 | 7 810 | 7 252 | 8 272 | 1 147 | 1 147 | 612 | 612 | 612 |
| Road transport | | 60 645 | 48 025 | 63 384 | 69 081 | 63 406 | 63 406 | 46 675 | 47 604 | 50 176 |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 39 013 | 46 660 | 42 989 | 47 423 | 9 399 | 9 399 | 9 748 | 10 117 | 10 560 |
| Energy sources | | 11 521 | 12 010 | 15 668 | 17 980 | 3 538 | 3 538 | 3 538 | 3 538 | 3 588 |
| Water management | | 4 592 | 5 230 | 3 286 | 3 570 | 815 | 815 | 842 | 892 | 946 |
| Waste water management | | 7 942 | 9 891 | 9 859 | 10 577 | 1 947 | 1 947 | 2 063 | 2 185 | 2 315 |
| Waste management | | 14 958 | 19 529 | 14 176 | 15 295 | 3 099 | 3 099 | 3 305 | 3 502 | 3 711 |
| <i>Other</i> | 4 | - | - | - | - | - | - | - | - | - |
| Total Revenue - Functional | 2 | 223 484 | 247 264 | 267 617 | 295 768 | 305 768 | 305 768 | 296 503 | 313 337 | 330 001 |
| Expenditure - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | 115 200 | 104 361 | 136 462 | 163 256 | 167 656 | 167 656 | 170 268 | 182 306 | 186 956 |
| Executive and council | | 35 540 | 35 182 | 39 303 | 54 052 | 62 372 | 62 372 | 70 560 | 74 707 | 78 356 |
| Finance and administration | | 79 660 | 69 178 | 97 158 | 109 204 | 105 284 | 105 284 | 99 708 | 107 599 | 108 600 |
| Internal audit | | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | 7 432 | 9 472 | 10 653 | 13 646 | 13 646 | 13 646 | 21 343 | 20 172 | 22 217 |
| Community and social services | | 2 917 | 3 619 | 4 840 | 6 834 | 6 834 | 6 834 | 12 613 | 11 190 | 12 630 |
| Sport and recreation | | 4 515 | 5 854 | 5 813 | 6 812 | 6 812 | 6 812 | 8 730 | 8 982 | 9 587 |
| Public safety | | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 21 241 | 19 310 | 22 030 | 25 505 | 25 105 | 25 105 | 23 627 | 24 636 | 26 268 |
| Planning and development | | 4 931 | 5 513 | 6 014 | 9 248 | 9 048 | 9 048 | 7 355 | 7 834 | 8 352 |
| Road transport | | 16 310 | 13 797 | 16 016 | 16 257 | 16 057 | 16 057 | 16 273 | 16 802 | 17 915 |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 26 211 | 32 113 | 40 539 | 45 405 | 45 404 | 45 404 | 48 198 | 51 852 | 55 162 |
| Energy sources | | 9 515 | 11 745 | 17 137 | 18 044 | 18 044 | 18 044 | 21 958 | 23 938 | 25 488 |
| Water management | | 1 265 | 1 564 | 2 151 | 3 104 | 3 104 | 3 104 | 2 950 | 3 019 | 3 032 |
| Waste water management | | 4 777 | 6 682 | 9 385 | 9 274 | 9 274 | 9 274 | 8 969 | 9 436 | 9 948 |
| Waste management | | 10 653 | 12 122 | 11 866 | 14 983 | 14 983 | 14 983 | 14 321 | 15 459 | 16 694 |
| <i>Other</i> | 4 | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Functional | 3 | 170 084 | 165 256 | 209 684 | 247 812 | 251 811 | 251 811 | 263 437 | 278 966 | 290 603 |
| Surplus/(Deficit) for the year | | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |

Table 9**Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the water trading services.

NW394 Greater Taung - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - Community and Social Services | | 4 307 | 6 459 | 8 697 | 8 709 | 1 984 | 1 984 | 1 501 | 2 188 | 2 190 |
| Vote 2 - Energy Sources | | 11 521 | 12 010 | 15 668 | 17 980 | 3 538 | 3 538 | 3 538 | 3 538 | 3 588 |
| Vote 3 - Executive and Council | | 42 157 | 53 383 | 51 256 | 54 601 | 170 690 | 170 690 | 176 523 | 190 905 | 203 092 |
| Vote 4 - Finance and Administration | | 63 359 | 75 525 | 85 918 | 99 048 | 59 142 | 59 142 | 61 444 | 61 911 | 63 371 |
| Vote 5 - Planning and Development | | 6 556 | 7 810 | 7 252 | 8 272 | 1 147 | 1 147 | 612 | 612 | 612 |
| Vote 6 - Road Transport | | 60 645 | 48 025 | 63 384 | 69 081 | 63 406 | 63 406 | 46 675 | 47 604 | 50 176 |
| Vote 7 - Sports and Recreation | | 7 448 | 9 403 | 8 121 | 8 635 | - | - | - | - | - |
| Vote 8 - Waste Management | | 14 958 | 19 529 | 14 176 | 15 295 | 3 099 | 3 099 | 3 305 | 3 502 | 3 711 |
| Vote 9 - Waste Water Management | | 7 942 | 9 891 | 9 859 | 10 577 | 1 947 | 1 947 | 2 063 | 2 185 | 2 315 |
| Vote 10 - Water Management | | 4 592 | 5 230 | 3 286 | 3 570 | 815 | 815 | 842 | 892 | 946 |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 2 | 223 484 | 247 264 | 267 617 | 295 768 | 305 768 | 305 768 | 296 503 | 313 337 | 330 001 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 1 - Community and Social Services | | 2 917 | 3 619 | 4 840 | 6 834 | 6 834 | 6 834 | 12 613 | 11 190 | 12 630 |
| Vote 2 - Energy Sources | | 9 515 | 11 745 | 17 137 | 18 044 | 18 044 | 18 044 | 21 958 | 23 938 | 25 488 |
| Vote 3 - Executive and Council | | 35 540 | 35 182 | 39 303 | 54 052 | 62 372 | 62 372 | 70 560 | 74 707 | 78 356 |
| Vote 4 - Finance and Administration | | 79 660 | 69 178 | 97 158 | 109 204 | 105 284 | 105 284 | 99 708 | 107 599 | 108 600 |
| Vote 5 - Planning and Development | | 4 931 | 5 513 | 6 014 | 9 248 | 9 048 | 9 048 | 7 355 | 7 834 | 8 352 |
| Vote 6 - Road Transport | | 16 310 | 13 797 | 16 016 | 16 257 | 16 057 | 16 057 | 16 273 | 16 802 | 17 915 |
| Vote 7 - Sports and Recreation | | 4 515 | 5 854 | 5 813 | 6 812 | 6 812 | 6 812 | 8 730 | 8 982 | 9 587 |
| Vote 8 - Waste Management | | 10 653 | 12 122 | 11 866 | 14 983 | 14 983 | 14 983 | 14 321 | 15 459 | 16 694 |
| Vote 9 - Waste Water Management | | 4 777 | 6 682 | 9 385 | 9 274 | 9 274 | 9 274 | 8 969 | 9 436 | 9 948 |
| Vote 10 - Water Management | | 1 265 | 1 564 | 2 151 | 3 104 | 3 104 | 3 104 | 2 950 | 3 019 | 3 032 |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 170 084 | 165 256 | 209 684 | 247 812 | 251 811 | 251 811 | 263 437 | 278 966 | 290 603 |
| Surplus/(Deficit) for the year | 2 | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |

Table 10**Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)**

Total operating revenue has increased to R252m for the 2018/19 financial year. For the two outer years, operational revenue will increase by R15m and R14m respectively.

Total operating expenditure for the 2018/19 financial year has been appropriated at R264m and translates into a budgeted deficit of R11.8m which included non-cash items adding R30m. Greater Taung Local Municipality does have an investment that will be able to fund this deficit which is not growing, but rather decreasing every year. When compared to the 2017/18 Adjustments Budget, operational expenditure has grown by R12m in the 2018/19 budget and by R15m and R12m for

each of the respective outer years of the MTREF. Surpluses will be used to ensure cash backing of under collecting of debtors and funding of municipal (own) capital projects.

The capital budget is R58.7m for 2018/19 which is lower than 2017/18. This is due to a smaller allocation of MIG as per the 2018/19 DoRA. The municipality has decreased capital expenditure from own funds due to non-spending by departments on capital assets and projects and increased Maintenance on assets. General Expenses on Supporting tables to A4 reduced from R21m to R4m because of line-item splitting for easy reference to the Annual Financial Statements.

NW394 Greater Taung - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|--|------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| R thousand | 1 | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Revenue By Source | | | | | | | | | | | | |
| Property rates | 2 | | 15 777 | 14 278 | 26 849 | 31 500 | 36 500 | 36 500 | 36 500 | 38 500 | 39 000 | 39 500 |
| Service charges - electricity revenue | 2 | | 2 714 | 2 913 | 2 613 | 4 018 | 3 518 | 3 518 | 3 518 | 3 518 | 3 518 | 3 568 |
| Service charges - water revenue | 2 | | 600 | 767 | 690 | 795 | 795 | 795 | 795 | 842 | 892 | 946 |
| Service charges - sanitation revenue | 2 | | 1 618 | 1 893 | 1 721 | 1 927 | 1 927 | 1 927 | 1 927 | 2 043 | 2 165 | 2 295 |
| Service charges - refuse revenue | 2 | | 2 625 | 2 685 | 2 771 | 3 099 | 3 099 | 3 099 | 3 099 | 3 285 | 3 482 | 3 691 |
| Service charges - other | | | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | | | 330 | 361 | 484 | 596 | 596 | 596 | 596 | 596 | 596 | 596 |
| Interest earned - external investments | | | 5 886 | 9 011 | 12 442 | 7 000 | 11 000 | 11 000 | 11 000 | 11 500 | 12 000 | 12 500 |
| Interest earned - outstanding debtors | | | 3 168 | 5 124 | 5 190 | 5 641 | 6 641 | 6 641 | 6 641 | 6 714 | 6 782 | 6 804 |
| Dividends received | | | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | | - | - | - | 295 | - | - | - | - | - | - |
| Licences and permits | | | - | - | - | - | - | - | - | - | - | - |
| Agency services | | | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | | | 137 738 | 175 285 | 168 560 | 177 062 | 177 062 | 177 062 | 177 062 | 182 135 | 196 143 | 209 388 |
| Other revenue | 2 | | 384 | 1 769 | 2 033 | 2 165 | 2 059 | 2 059 | 2 059 | 2 129 | 2 235 | 1 746 |
| Gains on disposal of PPE | | | 398 | - | - | - | 900 | 900 | 900 | 400 | 400 | 400 |
| Total Revenue (excluding capital transfers and contributions) | | | 171 237 | 214 085 | 223 352 | 234 097 | 244 097 | 244 097 | 244 097 | 251 662 | 267 213 | 281 434 |
| Expenditure By Type | | | | | | | | | | | | |
| Employee related costs | 2 | | 56 269 | 71 598 | 72 956 | 87 461 | 87 461 | 87 461 | 87 461 | 95 554 | 102 864 | 111 073 |
| Remuneration of councillors | | | 15 294 | 17 691 | 15 653 | 19 392 | 19 392 | 19 392 | 19 392 | 19 347 | 20 791 | 22 318 |
| Debt impairment | 3 | | 6 109 | (7 144) | 3 209 | 8 000 | 3 000 | 3 000 | 3 000 | 3 000 | 3 000 | 3 000 |
| Depreciation & asset impairment | 2 | | 28 113 | 17 854 | 32 039 | 27 452 | 27 452 | 27 452 | 27 452 | 30 570 | 32 072 | 33 575 |
| Finance charges | | | 1 531 | 1 635 | 1 595 | 815 | 20 | 20 | 20 | 238 | 253 | 268 |
| Bulk purchases | 2 | | 2 994 | 3 209 | 3 302 | 3 817 | 3 817 | 3 817 | 3 817 | 4 092 | 4 378 | 4 685 |
| Other materials | 8 | | 6 841 | 7 857 | 14 335 | 19 050 | 19 050 | 19 050 | 19 050 | 23 718 | 23 900 | 25 900 |
| Contracted services | | | 13 310 | 13 697 | 17 250 | 20 568 | 21 568 | 21 568 | 21 568 | 21 757 | 22 349 | 22 461 |
| Transfers and subsidies | | | 6 937 | 6 794 | 12 742 | 13 075 | 13 075 | 13 075 | 13 075 | 12 909 | 13 033 | 13 741 |
| Other expenditure | 4, 5 | | 32 548 | 32 025 | 36 125 | 48 182 | 56 976 | 56 976 | 56 976 | 52 253 | 56 325 | 53 582 |
| Loss on disposal of PPE | | | 138 | 41 | 477 | - | - | - | - | - | - | - |
| Total Expenditure | | | 170 084 | 165 256 | 209 684 | 247 812 | 251 811 | 251 811 | 251 811 | 263 437 | 278 966 | 290 603 |
| Surplus/(Deficit) | | | 1 154 | 48 829 | 13 669 | (13 715) | (7 714) | (7 714) | (7 714) | (11 775) | (11 753) | (9 169) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | | 52 247 | 33 179 | 44 265 | 61 671 | 61 671 | 61 671 | 61 671 | 44 841 | 46 124 | 48 567 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Transfers and subsidies - capital (in-kind - all) | 6 | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |
| Taxation | | | | | | | | | | | | |
| Surplus/(Deficit) after taxation | | | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |
| Attributable to minorities | | | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |
| Share of surplus/ (deficit) of associate | 7 | | | | | | | | | | | |
| Surplus/(Deficit) for the year | | | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |

Table 11

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification;

and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. No multi-year appropriations have been done.
3. Single-year capital expenditure has been appropriated at R58 461 000 for the 2018/19 financial year and R58 349 000 and R60 792 000 respectively for the two outer years.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality.
5. The capital programme is funded from national- and provincial grants and transfers and internally generated funds from previous year surpluses.

NW394 Greater Taung - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

| Vote Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | 1 | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - Community and Social Services | | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Energy Sources | | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Executive and Council | | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Finance and Administration | | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - Planning and Development | | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - Road Transport | | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Sports and Recreation | | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Waste Management | | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - Waste Water Management | | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - Water Management | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 7 | - | - | - | - | - | - | - | - | - | - |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - Community and Social Services | | - | 30 438 | - | 37 127 | 37 127 | 37 127 | 37 127 | 15 125 | 14 445 | 13 445 |
| Vote 2 - Energy Sources | | - | - | - | 6 642 | 6 642 | 6 642 | 6 642 | 9 780 | 9 100 | 10 600 |
| Vote 3 - Executive and Council | | - | - | - | 165 | 165 | 165 | 165 | 3 029 | 2 620 | 2 749 |
| Vote 4 - Finance and Administration | | 9 805 | 7 753 | 7 159 | 3 196 | 3 196 | 3 196 | 3 196 | 610 | 160 | 160 |
| Vote 5 - Planning and Development | | - | - | - | 51 | 51 | 51 | 51 | 20 | - | - |
| Vote 6 - Road Transport | | 51 901 | 66 393 | 100 978 | 23 585 | 29 585 | 29 585 | 29 585 | 15 324 | 17 133 | 23 448 |
| Vote 7 - Sports and Recreation | | - | - | - | 1 120 | 1 120 | 1 120 | 1 120 | 8 904 | 9 790 | 5 790 |
| Vote 8 - Waste Management | | - | - | - | - | - | - | - | 4 370 | 4 500 | 4 000 |
| Vote 9 - Waste Water Management | | - | - | - | 2 400 | 2 400 | 2 400 | 2 400 | 1 300 | 600 | 600 |
| Vote 10 - Water Management | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| Total Capital Expenditure - Vote | | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| Capital Expenditure - Functional | | | | | | | | | | | |
| Governance and administration | | 9 805 | 7 753 | 7 159 | 3 361 | 3 361 | 3 361 | 3 361 | 3 639 | 2 780 | 2 909 |
| Executive and council | | - | - | - | 165 | 165 | 165 | 165 | 3 029 | 2 620 | 2 749 |
| Finance and administration | | 9 805 | 7 753 | 7 159 | 3 196 | 3 196 | 3 196 | 3 196 | 610 | 160 | 160 |
| Internal audit | | - | - | - | - | - | - | - | - | - | - |
| Community and public safety | | - | 30 438 | - | 38 248 | 38 248 | 38 248 | 38 248 | 24 029 | 24 235 | 19 235 |
| Community and social services | | - | 30 438 | - | 37 128 | 37 128 | 37 128 | 37 128 | 22 929 | 14 445 | 13 445 |
| Sport and recreation | | - | - | - | 1 120 | 1 120 | 1 120 | 1 120 | 1 100 | 9 790 | 5 790 |
| Public safety | | - | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 51 901 | 66 393 | 100 978 | 23 636 | 29 636 | 29 636 | 29 636 | 15 344 | 17 133 | 23 448 |
| Planning and development | | - | - | - | 51 | 51 | 51 | 51 | 20 | - | - |
| Road transport | | 51 901 | 66 393 | 100 978 | 23 585 | 29 585 | 29 585 | 29 585 | 15 324 | 17 133 | 23 448 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - |
| Trading services | | - | - | - | 9 042 | 9 042 | 9 042 | 9 042 | 15 450 | 14 200 | 15 200 |
| Energy sources | | - | - | - | 6 642 | 6 642 | 6 642 | 6 642 | 9 780 | 9 100 | 10 600 |
| Water management | | - | - | - | - | - | - | - | 600 | 600 | 600 |
| Waste water management | | - | - | - | 2 400 | 2 400 | 2 400 | 2 400 | 700 | - | - |
| Waste management | | - | - | - | - | - | - | - | 4 370 | 4 500 | 4 000 |
| Other | | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Functional | 3 | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| Funded by: | | | | | | | | | | | |
| National Government | | 51 901 | 93 285 | 94 167 | 60 971 | 60 971 | 60 971 | 60 971 | 44 341 | 45 224 | 47 667 |
| Provincial Government | | - | - | 585 | 700 | 700 | 700 | 700 | 500 | 900 | 900 |
| District Municipality | | - | - | - | - | - | - | - | - | - | - |
| Other transfers and grants | | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - capital | 4 | 51 901 | 93 285 | 94 752 | 61 671 | 61 671 | 61 671 | 61 671 | 44 841 | 46 124 | 48 567 |
| Public contributions & donations | 5 | - | - | - | - | - | - | - | - | - | - |
| Borrowing | 6 | - | - | - | - | - | - | - | - | - | - |
| Internally generated funds | | 9 805 | 11 299 | 13 385 | 12 616 | 18 616 | 18 616 | 18 616 | 13 620 | 12 225 | 12 225 |
| Total Capital Funding | 7 | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |

Table 12**Explanatory notes to Table A6 - Budgeted Financial Position**

1. Table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
4. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.
5. Investment of R210m was based on actuals during April and will be revised if needed.

NW394 Greater Taung - Table A6 Budgeted Financial Position

| NW 394 Greater Taung - Table A6 Budgeted Financial Position | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash | | 3 635 | 9 018 | 8 977 | 33 548 | 33 548 | 33 548 | 11 844 | 11 844 | 11 844 | 11 844 |
| Call investment deposits | 1 | 99 117 | 107 019 | 152 968 | 161 144 | 161 144 | 203 292 | 203 292 | 210 762 | 210 762 | 210 762 |
| Consumer debtors | 1 | 3 463 | 14 282 | 24 541 | 38 448 | 38 448 | 38 448 | 60 154 | 60 154 | 60 154 | 60 154 |
| Other debtors | | 19 711 | 26 525 | 28 846 | 6 486 | 6 486 | 6 486 | 6 538 | 2 655 | 2 655 | 2 655 |
| Current portion of long-term receivables | | | | | | | | | | | |
| Inventory | 2 | 7 099 | 7 119 | 7 104 | 7 119 | 7 119 | 7 119 | 7 001 | 7 001 | 7 001 | 7 001 |
| Total current assets | | 133 025 | 163 963 | 222 435 | 246 745 | 246 745 | 288 893 | 288 830 | 292 416 | 292 416 | 292 416 |
| Non current assets | | | | | | | | | | | |
| Long-term receivables | | | | | | | | | | | |
| Investments | | | | | | | | | | | |
| Investment property | | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 |
| Investment in Associate | | | | | | | | | | | |
| Property, plant and equipment | 3 | 447 718 | 475 077 | 493 229 | 592 671 | 592 671 | 592 671 | 592 671 | 1 096 711 | 1 096 711 | 1 096 711 |
| Agricultural | | | | | | | | | | | |
| Biological | | | | | | | | | | | |
| Intangible | | 436 | 275 | 645 | 482 | 482 | 482 | 644 | 644 | 644 | 644 |
| Other non-current assets | | | | | | | | | | | |
| Total non current assets | | 469 688 | 496 886 | 515 408 | 614 687 | 614 687 | 614 687 | 614 850 | 1 118 890 | 1 118 890 | 1 118 890 |
| TOTAL ASSETS | | 602 714 | 660 849 | 737 842 | 861 432 | 861 432 | 903 580 | 903 679 | 1 411 306 | 1 411 306 | 1 411 306 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | 1 | | | | | | | | - | - | - |
| Borrowing | 4 | 640 | 341 | 523 | 341 | 341 | 341 | 1 695 | 1 695 | 1 695 | 1 695 |
| Consumer deposits | | 132 | 124 | 105 | 400 | 400 | 400 | 327 | 327 | 327 | 327 |
| Trade and other payables | 4 | 53 635 | 29 232 | 45 381 | 20 696 | 20 696 | 20 696 | 30 271 | 33 792 | 33 792 | 33 792 |
| Provisions | | 2 175 | 1 784 | 2 445 | 250 | 250 | 250 | 889 | 889 | 889 | 889 |
| Total current liabilities | | 56 582 | 31 481 | 48 454 | 21 687 | 21 687 | 21 687 | 33 181 | 36 703 | 36 703 | 36 703 |
| Non current liabilities | | | | | | | | | | | |
| Borrowing | | 341 | - | 1 172 | - | - | - | - | - | - | - |
| Provisions | | 18 315 | 20 466 | 21 382 | 22 002 | 22 002 | 22 002 | 22 002 | 22 938 | 22 938 | 22 938 |
| Total non current liabilities | | 18 656 | 20 466 | 22 553 | 22 002 | 22 002 | 22 002 | 22 002 | 22 938 | 22 938 | 22 938 |
| TOTAL LIABILITIES | | 75 239 | 51 947 | 71 007 | 43 690 | 43 689 | 43 689 | 55 184 | 59 641 | 59 641 | 59 641 |
| NET ASSETS | 5 | 527 475 | 608 902 | 666 835 | 817 742 | 817 742 | 859 891 | 848 495 | 1 351 665 | 1 351 665 | 1 351 665 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | 527 475 | 608 902 | 666 835 | 817 742 | 817 742 | 859 891 | 756 762 | 1 351 665 | 1 351 665 | 1 351 665 |
| Reserves | 4 | - | - | - | - | - | - | 91 733 | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 527 475 | 608 902 | 666 835 | 817 742 | 817 742 | 859 891 | 848 495 | 1 351 665 | 1 351 665 | 1 351 665 |

Table 13**Explanatory notes to Table A7 - Budgeted Cash Flow Statement**

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

NW394 Greater Taung - Table A7 Budgeted Cash Flows

| Description | | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| R thousand | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | | |
| Receipts | | | | | | | | | | | | |
| | | | 15 848 | 15 821 | 16 402 | 22 050 | 22 050 | 22 050 | 27 286 | 25 025 | 25 350 | 25 675 |
| | | | 7 557 | 6 104 | 7 008 | 6 751 | 6 751 | 6 751 | 4 098 | 6 297 | 6 537 | 6 825 |
| | | | 7 500 | 1 425 | 1 520 | 5 972 | 5 972 | 5 972 | 15 674 | 3 437 | 3 643 | 3 862 |
| | 1 | | 137 738 | 143 587 | 168 023 | 177 062 | 177 062 | 177 062 | 127 410 | 182 420 | 196 143 | 209 388 |
| | 1 | | 52 247 | 36 303 | 54 449 | 61 671 | 61 671 | 61 671 | 38 743 | 45 141 | 46 124 | 48 567 |
| | | | 2 267 | 10 864 | 14 479 | 7 000 | 7 000 | 7 000 | 11 210 | 11 500 | 12 000 | 12 500 |
| | | | - | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | | | |
| | | | (123 290) | (142 819) | (151 954) | (188 762) | (188 762) | (188 762) | (120 573) | (216 720) | (176 195) | (189 083) |
| | | | (129) | (1 635) | (1 595) | (815) | (815) | (815) | (18) | (238) | (253) | (268) |
| | 1 | | | (6 794) | (12 742) | (13 075) | (13 075) | (13 075) | (7 035) | (12 909) | (160 414) | (170 039) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | | 99 739 | 62 855 | 95 590 | 77 854 | 77 854 | 77 854 | 96 795 | 43 954 | (47 065) | (52 573) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | | |
| Receipts | | | | | | | | | | | | |
| | | | - | - | 1 039 | - | - | - | - | - | - | - |
| | | | | | | | | | | - | - | - |
| | | | | | | | | | | - | - | - |
| | | | | | | | | | | - | - | - |
| Payments | | | | | | | | | | | | |
| | | | (62 492) | (48 929) | (52 076) | (74 337) | (74 337) | (74 337) | (33 949) | (58 461) | (58 349) | (60 792) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | | (62 492) | (48 929) | (51 037) | (74 337) | (74 337) | (74 337) | (33 949) | (58 461) | (58 349) | (60 792) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | | |
| Receipts | | | | | | | | | | | | |
| | | | | | | | | | | - | - | - |
| | | | | | | | | | | - | - | - |
| | | | | | | | | | | - | - | - |
| Payments | | | | | | | | | | | | |
| | | | (714) | (640) | 1 354 | (1 600) | (1 600) | (1 600) | (1 600) | (1 700) | (1 800) | (1 900) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | | (714) | (640) | 1 354 | (1 600) | (1 600) | (1 600) | (1 600) | (1 700) | (1 800) | (1 900) |
| NET INCREASE/ (DECREASE) IN CASH HELD | | | 36 533 | 13 285 | 45 907 | 1 917 | 1 917 | 1 917 | 61 246 | (16 208) | (107 214) | (115 266) |
| | 2 | | 66 220 | 102 753 | 116 038 | 139 264 | 139 264 | 139 264 | 161 945 | 227 678 | 211 471 | 104 257 |
| | 2 | | 102 752 | 116 038 | 161 945 | 141 181 | 141 181 | 141 181 | 223 191 | 211 471 | 104 257 | (11 009) |

Table 14**Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

NW394 Greater Taung - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | | |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 102 752 | 116 038 | 161 945 | 141 181 | 141 181 | 141 181 | 213 191 | 213 880 | 110 535 | 670 |
| Other current investments > 90 days | | 1 | (0) | (0) | 53 511 | 53 511 | 95 659 | 1 946 | 8 726 | 112 071 | 221 936 |
| Non current assets - Investments | 1 | - | - | - | - | - | - | - | - | - | - |
| Cash and investments available: | | 102 753 | 116 038 | 161 945 | 194 692 | 194 692 | 236 840 | 215 137 | 222 606 | 222 606 | 222 606 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | - | - | - | - | - | - | - | 12 162 | 12 162 | 12 162 |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | - | - | - | - | - | - | - | - | - | - |
| Other working capital requirements | 3 | 27 319 | (2 753) | 13 955 | (10 532) | (7 643) | (7 643) | (26 652) | (14 999) | (16 666) | (18 837) |
| Other provisions | | - | - | - | - | - | - | - | - | - | - |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | - | - | - | - | - | - | - | - | - | - |
| Total Application of cash and investments: | | 27 319 | (2 753) | 13 955 | (10 532) | (7 643) | (7 643) | (26 652) | (2 836) | (4 503) | (6 674) |
| Surplus(shortfall) | | 75 434 | 118 791 | 147 989 | 205 223 | 202 335 | 244 483 | 241 789 | 225 442 | 227 109 | 229 280 |

Table 15

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The municipality is not in a position to meet the requirements due to its limited revenue base.

NW394 Greater Taung - Table A9 Asset Management

| Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Total New Assets | 1 | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| Roads Infrastructure | | 1 030 | 29 007 | 18 202 | 18 160 | 24 160 | 24 160 | 15 244 | 17 053 | 23 368 |
| Storm water Infrastructure | | - | - | - | - | - | - | 250 | - | - |
| Electrical Infrastructure | | - | - | - | 6 642 | 6 642 | 6 642 | 9 880 | 8 500 | 10 000 |
| Water Supply Infrastructure | | - | - | - | - | - | - | - | - | - |
| Sanitation Infrastructure | | 50 871 | 37 386 | 45 111 | 2 471 | 2 471 | 2 471 | 445 | 445 | 445 |
| Solid Waste Infrastructure | | - | - | - | - | - | - | - | - | - |
| Rail Infrastructure | | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | 51 901 | 66 393 | 63 313 | 27 273 | 33 273 | 33 273 | 25 819 | 25 998 | 33 813 |
| Community Facilities | | - | 30 438 | 37 666 | 19 398 | 34 398 | 34 398 | 16 414 | 15 380 | 14 509 |
| Sport and Recreation Facilities | | - | - | - | 15 000 | - | - | 8 004 | 9 290 | 5 290 |
| Community Assets | | - | 30 438 | 37 666 | 34 398 | 34 398 | 34 398 | 24 418 | 24 671 | 19 799 |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 705 | 7 706 | 6 738 | 3 170 | 3 170 | 3 170 | 2 000 | 2 000 | 2 000 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Other Assets | | 705 | 7 706 | 6 738 | 3 170 | 3 170 | 3 170 | 2 000 | 2 000 | 2 000 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |
| Licences and Rights | | - | 47 | 421 | - | - | - | - | - | - |
| Intangible Assets | | - | 47 | 421 | - | - | - | - | - | - |
| Computer Equipment | | - | - | - | - | - | - | - | - | - |
| Furniture and Office Equipment | | 1 100 | - | - | 441 | 441 | 441 | 995 | 300 | 300 |
| Machinery and Equipment | | 3 700 | - | - | 3 255 | 3 255 | 3 255 | 2 730 | 2 480 | 1 980 |
| Transport Assets | | 4 300 | - | - | 5 750 | 5 750 | 5 750 | 2 000 | 2 000 | 2 000 |
| Libraries | | - | - | - | - | - | - | 500 | 900 | 900 |
| Zoo's, Marine and Non-biological Animals | | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|---|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Total Capital Expenditure | 4 | | | | | | | | | |
| <i>Roads Infrastructure</i> | | 1 030 | 29 007 | 18 202 | 18 160 | 24 160 | 24 160 | 15 244 | 17 053 | 23 368 |
| <i>Storm water Infrastructure</i> | | - | - | - | - | - | - | 250 | - | - |
| <i>Electrical Infrastructure</i> | | - | - | - | 6 642 | 6 642 | 6 642 | 9 880 | 8 500 | 10 000 |
| <i>Water Supply Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Sanitation Infrastructure</i> | | 50 871 | 37 386 | 45 111 | 2 471 | 2 471 | 2 471 | 445 | 445 | 445 |
| <i>Solid Waste Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Rail Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Coastal Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Information and Communication Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | 51 901 | 66 393 | 63 313 | 27 273 | 33 273 | 33 273 | 25 819 | 25 998 | 33 813 |
| Community Facilities | | - | 30 438 | 37 666 | 19 398 | 34 398 | 34 398 | 16 414 | 15 380 | 14 509 |
| Sport and Recreation Facilities | | - | - | - | 15 000 | - | - | 8 004 | 9 290 | 5 290 |
| Community Assets | | - | 30 438 | 37 666 | 34 398 | 34 398 | 34 398 | 24 418 | 24 671 | 19 799 |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 705 | 7 706 | 6 738 | 3 170 | 3 170 | 3 170 | 2 000 | 2 000 | 2 000 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Other Assets | | 705 | 7 706 | 6 738 | 3 170 | 3 170 | 3 170 | 2 000 | 2 000 | 2 000 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |
| Licences and Rights | | - | 47 | 421 | - | - | - | - | - | - |
| Intangible Assets | | - | 47 | 421 | - | - | - | - | - | - |
| Computer Equipment | | - | - | - | - | - | - | - | - | - |
| Furniture and Office Equipment | | 1 100 | - | - | 441 | 441 | 441 | 995 | 300 | 300 |
| Machinery and Equipment | | 3 700 | - | - | 3 255 | 3 255 | 3 255 | 2 730 | 2 480 | 1 980 |
| Transport Assets | | 4 300 | - | - | 5 750 | 5 750 | 5 750 | 2 000 | 2 000 | 2 000 |
| Libraries | | - | - | - | - | - | - | 500 | 900 | 900 |
| Zoo's, Marine and Non-biological Animals | | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset class | | 61 706 | 104 583 | 108 138 | 74 287 | 80 287 | 80 287 | 58 461 | 58 349 | 60 792 |
| ASSET REGISTER SUMMARY - PPE (WDV) | 5 | | | | | | | | | |
| <i>Roads Infrastructure</i> | | 190 025 | 165 221 | 218 361 | 232 854 | 238 854 | 238 854 | 263 014 | 278 258 | 301 626 |
| <i>Storm water Infrastructure</i> | | - | - | - | - | - | - | - | 250 | - |
| <i>Electrical Infrastructure</i> | | - | 54 004 | - | 11 866 | 11 866 | 11 866 | 18 508 | 28 388 | 36 888 |
| <i>Water Supply Infrastructure</i> | | - | 14 266 | - | 290 | 290 | 290 | 2 761 | 3 206 | 3 651 |
| <i>Sanitation Infrastructure</i> | | - | 21 676 | - | - | - | - | - | - | - |
| <i>Solid Waste Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Rail Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Coastal Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Information and Communication Infrastructure</i> | | 74 124 | 95 998 | 40 883 | (6 739) | (6 739) | (6 739) | - | - | - |
| Infrastructure | | 264 149 | 351 164 | 259 244 | 238 271 | 244 271 | 244 271 | 284 283 | 310 102 | 342 415 |
| Community Facilities | | 157 268 | 111 692 | 206 062 | 194 675 | 194 675 | 194 675 | 229 073 | 245 487 | 260 867 |
| Sport and Recreation Facilities | | - | - | - | - | - | - | - | 8 004 | 17 294 |
| Community Assets | | 157 268 | 111 692 | 206 062 | 194 675 | 194 675 | 194 675 | 229 073 | 253 491 | 278 161 |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | - | - | - | - | - | - | - | - | - |
| Housing | | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 |
| Other Assets | | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 | 21 534 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |
| Licences and Rights | | 436 | 275 | 421 | 482 | 644 | 644 | 644 | 644 | 644 |
| Intangible Assets | | 436 | 275 | 421 | 482 | 644 | 644 | 644 | 644 | 644 |
| Computer Equipment | | - | - | - | - | - | - | - | - | - |
| Furniture and Office Equipment | | 26 301 | 12 220 | 28 146 | 54 309 | 54 309 | 54 309 | 54 750 | 55 745 | 56 045 |
| Machinery and Equipment | | - | - | - | - | - | - | 3 255 | 5 985 | 8 465 |
| Transport Assets | | - | - | - | - | - | - | 5 750 | 7 750 | 9 750 |
| Libraries | | - | - | - | - | - | - | 800 | 900 | 900 |
| Zoo's, Marine and Non-biological Animals | | - | - | - | - | - | - | - | - | - |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 5 | 469 688 | 496 886 | 515 408 | 509 271 | 515 433 | 515 433 | 600 089 | 656 151 | 717 914 |
| EXPENDITURE OTHER ITEMS | | | | | | | | | | |
| Depreciation | 7 | 28 113 | 17 854 | 32 039 | 27 452 | 27 452 | 27 452 | 30 570 | 32 072 | 33 575 |
| Repairs and Maintenance by Asset Class | 3 | 6 841 | 7 857 | 14 335 | 19 050 | 19 050 | 19 050 | 23 718 | 23 900 | 25 900 |
| <i>Roads Infrastructure</i> | | 824 | 873 | 571 | 2 100 | 2 100 | 2 100 | 3 200 | 2 790 | 2 880 |
| <i>Storm water Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Electrical Infrastructure</i> | | - | - | 5 224 | 3 000 | 4 000 | 4 000 | 5 000 | 6 000 | 7 000 |
| <i>Water Supply Infrastructure</i> | | - | - | 482 | 1 800 | 1 800 | 1 800 | 1 800 | 1 800 | 1 800 |
| <i>Sanitation Infrastructure</i> | | 2 479 | 2 910 | 3 461 | 1 800 | 800 | 800 | 1 800 | 1 800 | 1 800 |
| <i>Solid Waste Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Rail Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Coastal Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| <i>Information and Communication Infrastructure</i> | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | 3 303 | 3 782 | 9 738 | 8 700 | 8 700 | 8 700 | 11 800 | 12 390 | 13 480 |
| Community Facilities | | - | - | - | 1 040 | 1 040 | 1 040 | 1 800 | 1 560 | 1 620 |
| Sport and Recreation Facilities | | - | - | - | - | - | - | 1 070 | 1 100 | 1 200 |
| Community Assets | | - | - | - | 1 040 | 1 040 | 1 040 | 2 870 | 2 660 | 2 820 |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 992 | 1 981 | 1 769 | 3 810 | 3 810 | 3 810 | 2 000 | 2 500 | 3 000 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Other Assets | | 992 | 1 981 | 1 769 | 3 810 | 3 810 | 3 810 | 2 000 | 2 500 | 3 000 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |

Table 16

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. Strategy – the more the municipality gives away, the less there is available to fund other services. Currently, the ‘free services’ represent about 5% of total operating revenue.

NW394 Greater Taung - Table A10 Basic service delivery measurement

| Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|--|-----|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Household service targets | 1 | | | | | | | | | |
| <u>Water:</u> | | | | | | | | | | |
| Piped water inside dwelling | | 4 869 | 4 869 | 4 869 | 4 869 | 4 869 | 4 869 | 4 869 | 4 869 | 4 869 |
| Piped water inside yard (but not in dwelling) | | 5 011 | 5 011 | 5 011 | 5 011 | 5 011 | 5 011 | 5 011 | 5 011 | 5 011 |
| Using public tap (at least min.service level) | 2 | 24 868 | 24 868 | 24 868 | 24 868 | 24 868 | 24 868 | 24 868 | 24 868 | 24 868 |
| Other water supply (at least min.service level) | 4 | 12 695 | 12 695 | 12 695 | 12 695 | 12 695 | 12 695 | 12 695 | 12 695 | 12 695 |
| <i>Minimum Service Level and Above sub-total</i> | | 47 443 | 47 443 | 47 443 | 47 443 | 47 443 | 47 443 | 47 443 | 47 443 | 47 443 |
| Using public tap (< min.service level) | 3 | 1 175 | 1 175 | 1 175 | 1 175 | 1 175 | 1 175 | 1 175 | 1 175 | 1 175 |
| Other water supply (< min.service level) | 4 | – | – | – | – | – | – | – | – | – |
| No water supply | | 1 168 | 1 168 | 1 168 | 1 168 | 1 168 | 1 168 | 1 168 | 1 168 | 1 168 |
| <i>Below Minimum Service Level sub-total</i> | | 2 343 | 2 343 | 2 343 | 2 343 | 2 343 | 2 343 | 2 343 | 2 343 | 2 343 |
| Total number of households | 5 | 49 786 | 49 786 | 49 786 | 49 786 | 49 786 | 49 786 | 49 786 | 49 786 | 49 786 |
| <u>Sanitation/sewerage:</u> | | | | | | | | | | |
| Flush toilet (connected to sewerage) | | 4 394 | 4 394 | 4 394 | 4 394 | 4 394 | 4 394 | 4 394 | 4 394 | 4 394 |
| Flush toilet (with septic tank) | | 594 | 594 | 594 | 594 | 594 | 594 | 594 | 594 | 594 |
| Chemical toilet | | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 | 239 |
| Pit toilet (ventilated) | | 14 112 | 14 112 | 14 112 | 14 112 | 14 112 | 14 112 | 14 112 | 14 112 | 14 112 |
| Other toilet provisions (> min.service level) | | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 | 480 |
| <i>Minimum Service Level and Above sub-total</i> | | 19 819 | 19 819 | 19 819 | 19 819 | 19 819 | 19 819 | 19 819 | 19 819 | 19 819 |
| Bucket toilet | | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 |
| Other toilet provisions (< min.service level) | | 27 323 | 27 323 | 27 323 | 27 323 | 27 323 | 27 323 | 27 323 | 27 323 | 27 323 |
| No toilet provisions | | 5 061 | 5 061 | 5 061 | 5 061 | 5 061 | 5 061 | 5 061 | 5 061 | 5 061 |
| <i>Below Minimum Service Level sub-total</i> | | 32 452 | 32 452 | 32 452 | 32 452 | 32 452 | 32 452 | 32 452 | 32 452 | 32 452 |
| Total number of households | 5 | 52 271 | 52 271 | 52 271 | 52 271 | 52 271 | 52 271 | 52 271 | 52 271 | 52 271 |
| <u>Energy:</u> | | | | | | | | | | |
| Electricity (at least min.service level) | | 48 460 | 48 460 | 48 460 | 48 460 | 48 460 | 48 460 | 48 460 | 48 460 | 48 460 |
| Electricity - prepaid (min.service level) | | 42 956 | 42 956 | 42 956 | 42 956 | 42 956 | 42 956 | 42 956 | 42 956 | 42 956 |
| <i>Minimum Service Level and Above sub-total</i> | | 91 416 | 91 416 | 91 416 | 91 416 | 91 416 | 91 416 | 91 416 | 91 416 | 91 416 |
| Electricity (< min.service level) | | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| Electricity - prepaid (< min. service level) | | 5 659 | 5 659 | 5 659 | 5 659 | 5 659 | 5 659 | 5 659 | 5 659 | 5 659 |
| Other energy sources | | – | – | – | – | – | – | – | – | – |
| <i>Below Minimum Service Level sub-total</i> | | 5 811 | 5 811 | 5 811 | 5 811 | 5 811 | 5 811 | 5 811 | 5 811 | 5 811 |
| Total number of households | 5 | 97 227 | 97 227 | 97 227 | 97 227 | 97 227 | 97 227 | 97 227 | 97 227 | 97 227 |
| <u>Refuse:</u> | | | | | | | | | | |
| Removed at least once a week | | – | – | – | – | – | – | – | – | – |
| <i>Minimum Service Level and Above sub-total</i> | | – | – | – | – | – | – | – | – | – |
| Removed less frequently than once a week | | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 |
| Using communal refuse dump | | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 | 372 |
| Using own refuse dump | | 40 072 | 40 072 | 40 072 | 40 072 | 40 072 | 40 072 | 40 072 | 40 072 | 40 072 |
| Other rubbish disposal | | 4 159 | 4 159 | 4 159 | 4 159 | 4 159 | 4 159 | 4 159 | 4 159 | 4 159 |
| No rubbish disposal | | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 305 | 305 |
| <i>Below Minimum Service Level sub-total</i> | | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 |
| Total number of households | 5 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 | 45 016 |

PART 2: SUPPORTING DOCUMENTATION

2.1 Overview of the annual budget process

Section 21 – Budget Preparation Process

- The schedule of key deadlines (IDP/PMS & Budget process Plan) was tabled and published in August 2017
- Community Ward based planning meeting took place between September 2017 towards the beginning of December 2017
- The 2018/19 Draft Budget was tabled together with the review of the IDP in council on the 28 March 2018
- The Draft 2018/19 – 2020/21 IDP was also tabled in council on 28 March 2018 and consultative meetings were scheduled to follow during the month of May 2018
- The municipality has had consultation meetings with external Government sectors in terms of their budget allocation on 15 March 2018
- The public participation meetings were held 14-18 May 2018.
- The final budget was tabled and approved in council by 31 May 2018.

2.2 Overview of Funding the Budget

Cash flow indicates a surplus of R213.9m therefor Greater Taung Local Municipality is fully compliant Sec 18 of MFMA.

Furthermore, Table A8 on page 22 reflected a surplus over the MTREF after taking into account all commitments as indicated.

Monthly targets for Revenue as indicated as Annexure table SA26.

Table 17

NW394 Greater Taung Supporting Table SA10 Funding measurement

| Description | MFMA section | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Funding measures | | | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 1 | 102 752 | 116 038 | 161 945 | 141 181 | 141 181 | 141 181 | 213 191 | 213 880 | 110 535 | 670 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | 75 434 | 118 791 | 147 989 | 205 223 | 202 335 | 244 483 | 241 789 | 225 442 | 227 109 | 229 280 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 3 | 10.5 | 11.3 | 13.1 | 9.5 | 9.6 | 9.6 | 14.4 | 13.8 | 6.7 | 0.0 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | 53 400 | 82 008 | 57 933 | 47 956 | 53 957 | 53 957 | 53 957 | 33 067 | 34 371 | 39 398 |
| Service charge rev % change - macro CPIIX target exclusive | 18(1)a,(2) | 5 | N.A. | (9.4%) | 47.7% | 13.3% | 4.9% | (6.0%) | (6.0%) | (0.9%) | (4.2%) | (4.1%) |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 6 | 113.6% | 78.4% | 58.9% | 69.5% | 63.1% | 63.1% | 85.4% | 64.5% | 67.2% | 70.6% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 7 | 26.2% | (31.7%) | 9.3% | 19.4% | 6.5% | 6.5% | 6.5% | 6.2% | 6.1% | 6.0% |
| Capital payments % of capital expenditure | 18(1)c:19 | 8 | 101.3% | 46.8% | 48.2% | 100.1% | 92.6% | 92.6% | 42.3% | 100.0% | 100.0% | 100.0% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | 9 | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Grants % of Govt. legislated/gazetted allocations | 18(1)a | 10 | | | | | | | | 0.0% | 0.0% | 0.0% |
| Current consumer debtors % change - incr(decr) | 18(1)a | 11 | N.A. | 76.1% | 30.8% | (15.8%) | 0.0% | 0.0% | 48.4% | 39.8% | 0.0% | 0.0% |
| Long term receivables % change - incr(decr) | 18(1)a | 12 | N.A. | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 13 | 1.5% | 1.7% | 2.9% | 3.2% | 3.2% | 3.2% | 4.0% | 2.2% | 2.2% | 2.4% |
| Asset renewal % of capital budget | 20(1)(vi) | 14 | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

2.3 Disclosure on Salaries, Allowance and Benefits (SA22)

Supporting table is attached in respect of disclosure of salaries, allowances and benefits.

Councillors

On a yearly basis the Minister of Local Provincial Government set the upper limit on determination of councillor's allowances. The provision made on the 2018/2019 financial year is adequate for allowances and salaries for councillors. Cost of living (inflation) annual increase has been set at 5%. The payment of allowances to councillors for 2018/2019 will be made using the upper limit gazette available during payment of such allowances. Total budget for 2018/2019 for Councillors are R19 347 000.

Senior Officials

The total budget for 2017/2018 senior officials employed in terms of sections 56 and 57 of Municipal System Act equals R8 509 000.

Other Municipal Staff

The total budget for other Municipal staff on 2017/2018 equals R87 044 000.

Table 18

NW394 Greater Taung - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration R thousand | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| | | A | B | C | D | E | F | G | H | I |
| Councillors (Political Office Bearers plus Other) | 1 | | | | | | | | | |
| Basic Salaries and Wages | | 15 294 | 14 408 | 12 136 | 17 261 | 17 261 | 17 261 | 17 045 | 18 408 | 19 881 |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Motor Vehicle Allowance | | | | | | | | | | |
| Cellphone Allowance | | | 1 245 | 1 238 | 2 131 | 2 131 | 2 131 | 2 302 | 2 383 | 2 437 |
| Housing Allowances | | | | | | | | | | |
| Other benefits and allowances | | | | 4 318 | | | | | | |
| Sub Total - Councillors | | 15 294 | 15 653 | 17 692 | 19 392 | 19 392 | 19 392 | 19 347 | 20 791 | 22 318 |
| % increase | 4 | | 2.3% | 13.0% | 9.6% | - | - | (0.2%) | 7.5% | 7.3% |
| Senior Managers of the Municipality | 2 | | | | | | | | | |
| Basic Salaries and Wages | | 3 665 | 3 655 | 2 032 | 2 032 | 2 032 | 2 032 | 7 837 | 8 464 | 9 141 |
| Pension and UIF Contributions | | 9 | 7 | 4 | 4 | 4 | 4 | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | 593 | 510 | 510 | 420 | 420 | 420 | | | |
| Cellphone Allowance | 3 | 48 | 40 | 23 | 23 | 23 | 23 | 672 | 680 | 686 |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | 494 | 229 | 136 | 282 | 282 | 282 | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Senior Managers of Municipality | | 4 809 | 4 441 | 2 705 | 2 761 | 2 761 | 2 761 | 8 509 | 9 144 | 9 827 |
| % increase | 4 | | (7.7%) | (39.1%) | 2.1% | - | - | 208.2% | 7.5% | 7.5% |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | 34 099 | 41 973 | 45 125 | 54 704 | 54 704 | 54 704 | 57 048 | 60 232 | 65 578 |
| Pension and UIF Contributions | | 6 469 | 7 581 | 7 846 | 10 769 | 10 769 | 10 769 | 10 769 | 12 240 | 13 188 |
| Medical Aid Contributions | | 2 733 | 3 162 | 3 448 | 3 932 | 3 932 | 3 932 | 3 932 | 4 484 | 4 732 |
| Overtime | | - | - | - | 500 | 500 | 500 | 500 | 756 | 816 |
| Performance Bonus | | 2 485 | 3 209 | 3 330 | 4 794 | 4 794 | 4 794 | 4 794 | 4 732 | 5 010 |
| Motor Vehicle Allowance | 3 | 2 657 | 3 609 | 3 541 | 4 550 | 4 550 | 4 550 | 4 550 | 4 390 | 4 535 |
| Cellphone Allowance | 3 | 1 243 | 419 | 343 | 890 | 890 | 890 | 890 | 437 | 446 |
| Housing Allowances | 3 | 58 | 586 | 583 | 673 | 673 | 673 | 673 | 719 | 737 |
| Other benefits and allowances | 3 | 1 161 | 1 438 | 1 825 | 853 | 853 | 853 | 853 | 1 846 | 2 016 |
| Payments in lieu of leave | | 555 | 5 179 | 4 211 | 3 035 | 3 035 | 3 035 | 3 035 | 3 884 | 4 187 |
| Long service awards | | - | - | - | | | | - | - | - |
| Post-retirement benefit obligations | 6 | - | - | - | | | | - | - | - |
| Sub Total - Other Municipal Staff | | 51 460 | 67 157 | 70 251 | 84 700 | 84 700 | 84 700 | 87 044 | 93 719 | 101 246 |
| % increase | 4 | | 30.5% | 4.6% | 20.6% | - | - | 2.8% | 7.7% | 8.0% |
| Total Parent Municipality | | 71 563 | 87 250 | 90 648 | 106 853 | 106 853 | 106 853 | 114 900 | 123 655 | 133 391 |
| | | | 21.9% | 3.9% | 17.9% | - | - | 7.5% | 7.6% | 7.9% |

2.4 Monthly Targets for Revenue, Expenditure and Cash Flow (SA25-30)

Annexure is attached that present the monthly projection on cash inflow and outflow. No bridging overdraft will be required. Although anticipated collection of revenue fluctuates seasonally, it will not require the Municipality to take a bank overdraft.

Table 19

NW394 Greater Taung - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | | Ref | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|--|-----|---------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---|------------------------|------------------------|--------|
| R thousand | | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 | |
| Revenue By Source | | | | | | | | | | | | | | | | | | |
| Property rates | | | 38 500 | - | - | - | - | - | - | - | - | - | - | - | 38 500 | 39 000 | 39 500 | |
| Service charges - electricity revenue | | | 293 | 293 | 293 | 293 | 293 | 293 | 293 | 293 | 293 | 293 | 293 | 293 | 3 518 | 3 518 | 3 568 | |
| Service charges - water revenue | | | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 842 | 892 | 946 | |
| Service charges - sanitation revenue | | | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 2 043 | 2 165 | 2 295 | |
| Service charges - refuse revenue | | | 274 | 274 | 274 | 274 | 274 | 274 | 274 | 274 | 274 | 274 | 274 | 274 | 3 285 | 3 482 | 3 691 | |
| Service charges - other | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Rental of facilities and equipment | | | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 596 | 596 | 596 | |
| Interest earned - external investments | | | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 11 500 | 12 000 | 12 500 | |
| Interest earned - outstanding debtors | | | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 560 | 6 714 | 6 782 | 6 804 | |
| Dividends received | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Fines, penalties and forfeits | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Licences and permits | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Agency services | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Transfers and subsidies | | | 73 505 | 252 | - | 620 | - | 53 977 | - | - | 53 781 | - | - | - | 182 135 | 196 143 | 209 388 | |
| Other revenue | | | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 177 | 2 129 | 2 235 | 1 746 | |
| Gains on disposal of PPE | | | - | - | - | 200 | - | - | - | 200 | - | - | - | - | 400 | 400 | 400 | |
| Total Revenue (excluding capital transfers and contributions) | | | 114 557 | 2 804 | 2 552 | 3 372 | 2 552 | 56 529 | 2 552 | 2 752 | 56 334 | 2 552 | 2 552 | 2 552 | 251 662 | 267 213 | 281 434 | |
| Expenditure By Type | | | | | | | | | | | | | | | | | | |
| Employee related costs | | | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 95 554 | 102 864 | 111 073 | |
| Remuneration of councillors | | | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 19 347 | 20 791 | 22 318 | |
| Debt impairment | | | - | - | - | 1 800 | - | - | - | - | 1 200 | - | - | - | - | 3 000 | 3 000 | |
| Depreciation & asset impairment | | | - | - | - | - | - | - | - | - | - | - | - | 30 570 | 30 570 | 32 072 | | |
| Finance charges | | | - | - | - | - | - | - | - | - | - | - | - | - | 238 | 253 | 268 | |
| Bulk purchases | | | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 4 092 | 4 378 | 4 685 | |
| Other materials | | | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 23 718 | 23 900 | 25 900 | |
| Contracted services | | | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 21 757 | 22 349 | 22 461 | |
| Transfers and subsidies | | | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 1 100 | 814 | 12 909 | 13 033 | 13 741 | |
| Other expenditure | | | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 374 | 4 136 | 52 253 | 56 325 | 53 582 | |
| Loss on disposal of PPE | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Expenditure | | | 19 179 | 19 179 | 19 179 | 20 979 | 19 179 | 19 179 | 19 179 | 19 179 | 20 379 | 19 179 | 19 179 | 49 463 | 263 437 | 278 966 | 290 603 | |
| Surplus/(Deficit) | | | 95 378 | (16 375) | (16 627) | (17 607) | (16 627) | 37 350 | (16 627) | (16 427) | 35 954 | (16 627) | (16 627) | (46 911) | (11 775) | (11 753) | (9 169) | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | | 13 302 | - | - | 500 | - | 13 302 | - | - | 17 737 | - | - | - | 44 841 | 46 124 | 48 567 | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Transfers and subsidies - capital (in-kind - all) | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Surplus/(Deficit) after capital transfers & contributions | | | 108 680 | (16 375) | (16 627) | (17 107) | (16 627) | 50 652 | (16 627) | (16 427) | 53 691 | (16 627) | (16 627) | (46 911) | 33 067 | 34 371 | 39 398 | |
| Taxation | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Attributable to minorities | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Share of surplus/ (deficit) of associate | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Surplus/(Deficit) | | | 1 | 108 680 | (16 375) | (16 627) | (17 107) | (16 627) | 50 652 | (16 627) | (16 427) | 53 691 | (16 627) | (16 627) | (46 911) | 33 067 | 34 371 | 39 398 |

Table 20

NW394 Greater Taung - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|--------|---------|----------|----------|---------|----------|--------|--------|--------|--------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - Community and Social Services | | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1 501 | 2 188 | 2 190 |
| Vote 2 - Energy Sources | | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 3 538 | 3 538 | 3 588 |
| Vote 3 - Executive and Council | | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 176 523 | 190 905 | 203 092 |
| Vote 4 - Finance and Administration | | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 61 444 | 61 911 | 63 371 |
| Vote 5 - Planning and Development | | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 612 | 612 | 612 |
| Vote 6 - Road Transport | | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 46 675 | 47 604 | 50 176 |
| Vote 7 - Sports and Recreation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Waste Management | | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 3 305 | 3 502 | 3 711 |
| Vote 9 - Waste Water Management | | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 2 063 | 2 185 | 2 315 |
| Vote 10 - Water Management | | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 842 | 892 | 946 |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 24 709 | 296 503 | 313 337 | 330 001 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Community and Social Services | | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 790 | 12 613 | 11 190 | 12 630 |
| Vote 2 - Energy Sources | | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 21 958 | 23 938 | 25 488 |
| Vote 3 - Executive and Council | | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 70 560 | 74 707 | 78 356 |
| Vote 4 - Finance and Administration | | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 99 708 | 107 599 | 108 600 |
| Vote 5 - Planning and Development | | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 612 | 7 355 | 7 834 | 8 352 |
| Vote 6 - Road Transport | | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 16 273 | 16 802 | 17 915 |
| Vote 7 - Sports and Recreation | | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 8 730 | 8 982 | 9 587 |
| Vote 8 - Waste Management | | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 14 321 | 15 459 | 16 694 |
| Vote 9 - Waste Water Management | | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 748 | 8 969 | 9 436 | 9 948 |
| Vote 10 - Water Management | | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 2 950 | 3 019 | 3 032 |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 691 | 263 437 | 278 966 | 290 603 |
| Surplus/(Deficit) before assoc. | | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 3 017 | 33 067 | 34 371 | 39 398 |
| Taxation | | | | | | | | | | | | | - | - | - | - |
| Attributable to minorities | | | | | | | | | | | | | - | - | - | - |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) | 1 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 2 732 | 3 017 | 33 067 | 34 371 | 39 398 |

Table 21

NW394 Greater Taung - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

| Description | Ref | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|--------|--------|---------|----------|----------|---------|----------|--------|--------|--------|--------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Revenue - Functional | | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 19 831 | 237 967 | 252 816 | 266 463 |
| Executive and council | | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 14 710 | 176 523 | 190 905 | 203 092 |
| Finance and administration | | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 5 120 | 61 444 | 61 911 | 63 371 |
| Internal audit | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | 1 501 | - | - | - | - | - | - | - | - | - | - | - | 1 501 | 2 188 | 2 190 |
| Community and social services | | 1 501 | - | - | - | - | - | - | - | - | - | - | - | 1 501 | 2 188 | 2 190 |
| Sport and recreation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Public safety | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 3 941 | 47 287 | 48 216 | 50 788 |
| Planning and development | | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 612 | 612 | 612 |
| Road transport | | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 3 890 | 46 675 | 47 604 | 50 176 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 812 | 9 748 | 10 117 | 10 560 |
| Energy sources | | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 295 | 3 538 | 3 538 | 3 588 |
| Water management | | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 842 | 892 | 946 |
| Waste water management | | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 172 | 2 063 | 2 185 | 2 315 |
| Waste management | | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 275 | 3 305 | 3 502 | 3 711 |
| <i>Other</i> | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue - Functional | | 26 084 | 24 583 | 24 583 | 24 583 | 24 583 | 24 583 | 24 583 | 24 583 | 24 583 | 24 583 | 24 583 | 24 584 | 296 503 | 313 337 | 330 001 |
| Expenditure - Functional | | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 14 189 | 170 268 | 182 306 | 186 956 |
| Executive and council | | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 5 880 | 70 560 | 74 707 | 78 356 |
| Finance and administration | | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 8 309 | 99 708 | 107 599 | 108 600 |
| Internal audit | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 802 | 1 517 | 21 343 | 20 172 | 22 217 |
| Community and social services | | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 1 075 | 790 | 12 613 | 11 190 | 12 630 |
| Sport and recreation | | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 728 | 8 730 | 8 982 | 9 587 |
| Public safety | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 969 | 1 968 | 23 627 | 24 636 | 26 268 |
| Planning and development | | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 613 | 612 | 7 355 | 7 834 | 8 352 |
| Road transport | | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 1 356 | 16 273 | 16 802 | 17 915 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 016 | 4 017 | 48 198 | 51 852 | 55 162 |
| Energy sources | | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 1 830 | 21 958 | 23 938 | 25 488 |
| Water management | | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 246 | 2 950 | 3 019 | 3 032 |
| Waste water management | | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 747 | 748 | 9 969 | 9 436 | 9 948 |
| Waste management | | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 1 193 | 14 321 | 15 459 | 16 694 |
| <i>Other</i> | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Functional | | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 977 | 21 691 | 263 437 | 278 966 | 290 603 |
| Surplus/(Deficit) before assoc. | | 4 108 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 892 | 33 067 | 34 371 | 39 398 |
| Share of surplus/ (deficit) of associate | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | 4 108 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 607 | 2 892 | 33 067 | 34 371 | 39 398 |

Table 22

NW394 Greater Taung - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|-------|---------|-------|-------|---------|-------|-------|-------|-------|-------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 1 - Community and Social Services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Energy Sources | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Executive and Council | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Finance and Administration | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - Planning and Development | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - Road Transport | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Sports and Recreation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Waste Managemnt | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - Waste Water Management | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - Water Managemnt | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 2 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Community and Social Services | | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 1 260 | 15 125 | 14 445 | 13 445 |
| Vote 2 - Energy Sources | | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 9 780 | 9 100 | 10 600 |
| Vote 3 - Executive and Council | | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 3 029 | 2 620 | 2 749 |
| Vote 4 - Finance and Administration | | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 610 | 160 | 160 |
| Vote 5 - Planning and Development | | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 20 | - | - |
| Vote 6 - Road Transport | | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 15 324 | 17 133 | 23 448 |
| Vote 7 - Sports and Recreation | | 742 | 742 | 742 | 742 | 742 | 742 | 742 | 742 | 742 | 742 | 742 | 742 | 8 904 | 9 790 | 5 790 |
| Vote 8 - Waste Managemnt | | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 4 370 | 4 500 | 4 000 |
| Vote 9 - Waste Water Management | | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1 300 | 600 | 600 |
| Vote 10 - Water Managemnt | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | 2 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 871 | 58 461 | 58 349 | 60 792 |
| Total Capital Expenditure | 2 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 871 | 58 461 | 58 349 | 60 792 |

Table 23

NW394 Greater Taung - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

| Description | Ref | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Capital Expenditure - Functional | 1 | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 3 639 | 2 780 | 2 909 |
| Executive and council | | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 3 029 | 2 620 | 2 749 |
| Finance and administration | | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 610 | 160 | 160 |
| Internal audit | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 2 002 | 24 029 | 24 235 | 19 235 |
| Community and social services | | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 1 911 | 22 929 | 14 445 | 13 445 |
| Sport and recreation | | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 1 100 | 9 790 | 5 790 |
| Public safety | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 279 | 1 278 | 15 344 | 17 133 | 23 448 |
| Planning and development | | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 20 | - | - |
| Road transport | | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 1 277 | 15 324 | 17 133 | 23 448 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 287 | 1 288 | 15 450 | 14 200 | 15 200 |
| Energy sources | | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 815 | 9 780 | 9 100 | 10 600 |
| Water management | | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 600 | 600 | 600 |
| Waste water management | | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 700 | - | - |
| Waste management | | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 364 | 4 370 | 4 500 | 4 000 |
| Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Functional | 2 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 871 | 58 461 | 58 349 | 60 792 |
| Funded by: | | | | | | | | | | | | | | | | |
| National Government | | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 3 695 | 44 341 | 45 224 | 47 667 |
| Provincial Government | | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 500 | 900 | 900 |
| District Municipality | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other transfers and grants | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - capital | | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 3 737 | 44 841 | 46 124 | 48 567 |
| Public contributions & donations | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowing | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Internally generated funds | | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 1 135 | 13 620 | 12 225 | 12 225 |
| Total Capital Funding | | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 4 872 | 58 461 | 58 349 | 60 792 |

Table 24

NW394 Greater Taung - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2018/19 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|-----------------|-----------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| Cash Receipts By Source | | | | | | | | | | | | | 1 | | |
| Property rates | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 2 085 | 25 025 | 25 350 | 25 675 |
| Service charges - electricity revenue | 191 | 191 | 191 | 191 | 191 | 191 | 191 | 191 | 191 | 191 | 191 | 191 | 2 287 | 2 287 | 2 319 |
| Service charges - water revenue | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 547 | 580 | 615 |
| Service charges - sanitation revenue | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 1 328 | 1 407 | 1 492 |
| Service charges - refuse revenue | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 2 135 | 2 263 | 2 399 |
| Service charges - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 298 | 316 | 335 |
| Interest earned - external investments | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 958 | 11 500 | 12 000 | 12 500 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Licences and permits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Agency services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfer receipts - operational | 73 505 | 252 | - | 620 | - | 53 977 | - | - | 54 066 | - | - | - | 182 420 | 196 143 | 209 388 |
| Other revenue | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 3 139 | 3 327 | 3 527 |
| Cash Receipts by Source | 77 360 | 4 107 | 3 855 | 4 475 | 3 855 | 57 832 | 3 855 | 3 855 | 57 921 | 3 855 | 3 855 | 3 855 | 228 679 | 243 673 | 258 250 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | 13 302 | - | - | 800 | - | 13 302 | - | - | 17 737 | - | - | - | 45 141 | 46 124 | 48 567 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 90 662 | 4 107 | 3 855 | 5 275 | 3 855 | 71 134 | 3 855 | 3 855 | 75 658 | 3 855 | 3 855 | 3 855 | 273 820 | 289 797 | 306 817 |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 7 963 | 95 554 | 102 864 | 111 073 |
| Remuneration of councillors | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 1 612 | 19 347 | 20 791 | 22 318 |
| Finance charges | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 238 | 253 | 268 |
| Bulk purchases - Electricity | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 341 | 4 092 | 3 904 | 4 138 |
| Bulk purchases - Water & Sewer | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other materials | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 1 977 | 23 718 | 17 599 | 18 655 |
| Contracted services | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 1 813 | 21 757 | 18 450 | 19 557 |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and grants - other | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 1 076 | 12 909 | 160 414 | 170 039 |
| Other expenditure | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 4 354 | 52 253 | 12 587 | 13 342 |
| Cash Payments by Type | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 19 156 | 229 867 | 336 862 | 359 390 |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | 6 496 | 6 496 | 6 496 | 6 496 | 6 496 | 6 496 | 6 496 | 6 496 | 6 496 | - | - | 0 | 58 461 | 58 349 | 60 792 |
| Repayment of borrowing | 142 | 142 | 142 | 142 | 142 | 142 | 142 | 142 | 142 | 142 | 142 | 142 | 1 700 | 1 800 | 1 900 |
| Other Cash Flow s/Payments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Payments by Type | 25 793 | 25 793 | 25 793 | 25 793 | 25 793 | 25 793 | 25 793 | 25 793 | 25 793 | 19 297 | 19 297 | 19 297 | 290 028 | 397 011 | 422 082 |
| NET INCREASE/(DECREASE) IN CASH HELD | 64 869 | (21 686) | (21 938) | (20 518) | (21 938) | 45 341 | (21 938) | (21 938) | 49 865 | (15 442) | (15 442) | (15 442) | (16 208) | (107 214) | (115 266) |
| Cash/cash equivalents at the month/year begin: | 227 678 | 292 547 | 270 861 | 248 923 | 228 405 | 206 467 | 251 809 | 229 871 | 207 933 | 257 797 | 242 355 | 226 913 | 227 678 | 211 471 | 104 257 |
| Cash/cash equivalents at the month/year end: | 292 547 | 270 861 | 248 923 | 228 405 | 206 467 | 251 809 | 229 871 | 207 933 | 257 797 | 242 355 | 226 913 | 211 471 | 211 471 | 104 257 | (11 009) |

2.5 Measurable performance objectives.

A detailed service delivery and budget implementation plan on the IDP which is to be approved by the Mayor shows the measurable performance objectives and annual target that each directorate should achieve and become part of the performance agreement for all sections of employees.

2.6 Overview of Budget Related Policies

The following budget related policies were workshopped and introduced to the newly elected councilors of Greater Taung Local Municipality on 17 – 19 April 2018 and adopted by Council on 31 May 2018.

Credit Control and Debt Collection Policy

This adopted policy is credible, sustainable, manageable and informed by affordability and value for money and there was no need to review the policy. New Indigent threshold is published in the Tariff Schedule which equals to 2 state pensions.

As most of the indigents within the municipal area are unable to pay for municipal services because they are unemployed, regular Indigent Register Campaigns will be arranged throughout the year.

The 2018/19 MTREF has been prepared based on achieving an average debtor" collection rate of 80% on current billings.

Asset Management Policy

The objectives of this policy of the Municipality are:

- (a) to maximise the service potential of existing assets by ensuring that they are appropriately used, maintained, safeguarded and that risks are mitigated;
- (b) to optimise the life cycle costs of owning and using these assets by seeking cost-effective options throughout an asset's life cycle;
- (c) to reduce the demand for new assets through optimal use of existing assets and management of demand using non-asset service delivery options;
- (d) to establish clear lines of accountability and responsibility for performance, safe custody and use of assets within the Municipality;
- (e) to establish sound risk-based internal controls supporting all asset management practices within the Municipality.

Supply Chain Management Policy

The goal of this Policy is to provide a mechanism to ensure sound, sustainable and accountable supply chain management within the **Greater Taung Local Municipality**, whilst promoting black economic empowerment, which includes general principles for achieving the following socio-economic objectives:

- a. to stimulate and promote local economic development in a targeted and focused manner;
- b. to promote resource efficiency and greening;
- c. to facilitate creation of employment and business opportunities for the people of **Greater Taung Local Municipality**;
- d. to promote the competitiveness of local businesses;
- e. to increase the small business sector access, in general, to procurement business opportunities created by Council;
- f. to increase participation by small, medium and micro enterprises
 - i. (SMME's); and
- g. to promote joint venture partnerships.

Virement Policy

The Budget and Virement Policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the municipality's system of delegations. Virement is the process of transferring budgeted funds from one-line item number to another, with the approval of the relevant Manager and CFO, to enable senior managers to amend budgets in the light of experience or to reflect anticipated changes. (Section 28(2)(c) MFMA).

Cash Management and Investment Policy

The objective of this policy is

1. To ensure compliance with the relevant legal and statutory requirements relating to cash management and investments.

2. To ensure that investment of surplus funds of the Municipality forms part of the financial system of the Municipality.
3. To create consistency in that the same procedure is followed in respect of each investment to conform to the requirements of transparency, equitability and fairness. In each case the preservation and safety of investments is a primary aim.
4. To promote and ensure the need for investment diversification of the Municipality's investment portfolio across acceptable investees permitted types of investments and investment maturities.
5. To ensure the liquidity needs of the Municipality are duly discounted and provided for.
6. To ensure timeous reporting of the investment portfolio as required by the MFMA and in accordance with the General Recognized Accounting Practices (GRAP).
7. To establish a minimum acceptable credit rating and requirements for investments including:
 - (a) a list of approved investment types that may be made, subject to the provisions of this policy; and
 - (b) a list of approved institutions where or through which investments may be made, subject to the provision of this policy.
8. To provide measures for ensuring implementation of this policy and internal control over, investment made as well as procedures for reporting on and monitoring of all investments made procedure for benchmarking and performance evaluation.
9. To provide the assignment of roles and functions, any delegation of decision-making powers including the conditions for the use of investment managers, and their liability in the event of non-compliance with the provisions of this policy.

Tariff Policies

The aim and purpose of this policy is:

- (a) to comply with the provisions of section 74 of the Systems Act and to guide and assist the Municipality to determine and levy tariffs for municipal services provided by the Municipality; and
- (b) to prescribe guidelines and procedures for calculating tariffs and the manner in which the municipality should ensure public participation regarding same and publish the tariffs once it has been adopted by the Council.

Funding & Reserve Policy

The aim and purpose of this policy is to:

- (1) ensure that the Municipality has sufficient and cost-effective cash funding to achieve its objectives through the implementation of its operating and capital budgets; and
- (2) the objectives of this policy are to set out the assumptions and methodology for estimating the following:
 - (a) projected billings, collections and all direct revenues;
 - (b) the provision for revenue that will not be collected;
 - (c) the funds the Municipality can expect to receive from investments;
 - (d) the proceeds the Municipality can expect to receive from the transfer or disposal of assets;
 - (e) the Municipality's borrowing requirements; and
 - (f) the funds to be set aside in reserves.

Property Rates, Indigent Policy and other HR related policies are available on the municipal website.

2.7 Overview of Budget Assumptions

Financial Assumptions was dealt with under the heading Executive Summary on page 13. Proposed tariffs for 2018/2019 per service category are as follows:

Table 25

GREATER TAUNG LOCAL MUNICIPALITY

PROPOSED TARIFFS 2018/2019 (6.84%)

(VAT IS NOT INCLUDED)

| REIVILO ELECTRICITY | 2017/2018 | 2018/2019 |
|---|----------------|----------------|
| (a) Basic Levy | | |
| E000 Indigent Registered (50 units free) | 0.00 | 0.00 |
| E001 Tariff per unit | 0.00 | 0.00 |
| E002 Household Tariff per month | 86.10 | 91.99 |
| E003 Availability per year (Empty sites) | 226.00 | 241.46 |
| E004 Three-phase & Commercial per month | 235.10 | 251.18 |
| E005 Medium Users | 834.75 | 891.85 |
| E006 KVA | 150.60 | 160.90 |
| (b) Units (energy) | | |
| E000 Indigents cents per unit (50 units free) | n.a. | n.a. |
| E001 cents per unit (no basic – pre-paid) | See Schedule A | See Schedule A |
| E002 cents per unit (Households) | See Schedule B | See Schedule B |
| E004 per unit (Three Phase & Commercial) | 1.303 | 1.433 |
| E005 cents per unit (Commercial Med users) | 83.430 | 91.773 |
| E007 cents per unit Indigent Pre-paid (50 units free) | See Schedule A | See Schedule A |
| E008 per unit (Business Pre-paid) | 1.303 | 1.433 |
| E009 Departmental Usage (Commercial) | 1.303 | 1.433 |
| E010 Taung Taxi Tank Pre-Pay | 1.303 | 1.433 |
| Consumer Deposit (no deposit with pre-pay) | 500.00 | 500.00 |
| Business Deposit (or according to usage if>) | 1000.00 | 1000.00 |
| RECONNECTION FEE | 250.00 | 250.00 |
| TEST METER (refundable if proven incorrect) | 300.00 | 300.00 |
| Tampering fee – See Miscellaneous tariffs | | |

2017/2018 Tariffs

| Domestic Block 1 0 – 50 kWh | Domestic Block 2 51-350 kWh | Domestic Block 3 351 – 600 kWh | Domestic Block 4 >600 kWh |
|--------------------------------|--------------------------------|-----------------------------------|------------------------------|
| A - 00.8558 | 1.0320 | 1.4235 | 1.6387 |
| B - 00.8558 | 1.0770 | 1.4887 | 1.8029 |

2018/2019 Tariffs

| Domestic Block 1 0 – 50 kWh | Domestic Block 2 51-350 kWh | Domestic Block 3 351 – 600 kWh | Domestic Block 4 >600 kWh |
|--------------------------------|--------------------------------|-----------------------------------|------------------------------|
| A - 00.9143 | 1.1026 | 1.5373 | 1.7698 |
| B - 00.9143 | 1.1506 | 1.5905 | 1.9262 |

PREPAID CREDIT CONTROL – 80 % to be allocated to arrears, if any, with each purchase of electricity and water

| REIVILO WATER & PRE PAY (Excl VAT) (6%) | 2017/2018 | 2018/2019 |
|--|------------------|------------------|
| 6 kl (only households) | Free | Free |
| 6 kl Businesses | 3.80 | 4.03 |
| Till 39 kl (33) | 3.80 | 4.03 |
| Till 79 kl (40) | 5.15 | 5.46 |
| Till 119 kl (40) | 6.40 | 6.80 |
| 120+ kl | 7.60 | 8.20 |
| Community Centres & Schools | | |
| 100 kl | 1.55 | 1.64 |
| 100+ kl | 3.25 | 3.45 |
| Portable Water per 10 kl water tank | 79.40 | 84.20 |
| Reconnections | 100.00 | 100.00 |
| Water connections performed by Municipality | R100.00 | R100.00 |

| REFUSE REMOVAL (Excl VAT) (6%) | 2017/2018 | 2018/2019 |
|--|------------------|------------------|
| REIVILO/PUDUMOE/TAUNG | | |
| Consumer Deposit | R0 | R0 |
| Indigent Household | 1 Free Load | 1 Free Load |
| Household (flats extra if on one site) | 48.05 | 50.93 |
| Building rubbles removal | 217.50 | 230.55 |
| Additional Refuse for businesses per month | 48.05 | 50.93 |
| Hospital / Clinic Refuse per point per month | 115.74 | 122.68 |
| Schools, Hostel per month & other big dept /point | 48.05 | 50.93 |
| Clinic Refuse (including rural) within 10km radius | 115.74 | 122.68 |
| - outside 10km radius | 115.74+R10/km | 122.68+R10/km |

| SEWERAGE & DRAINAGE (Excl VAT) (6%) | 2017/2018 | 2018/2019 |
|---|------------------|------------------|
| REIVILO/PUDIMOE/TAUNG | | |
| Consumer Deposit | R0 | R0 |
| Indigent Household | 1 Free Load | 1 Free Load |
| Household per month on system | 46.05 | 48.81 |
| Septic tank per 4,5 kl per load | 46.05 | 48.81 |
| Taung & Pudimoe per load of 5 kl (septic tank) | 113.45 | 120.26 |
| School, Hostels & Hospitals & Big Inst connected line pp | 1105.25 | 1171.57 |
| Sewerage (septic tank) outside service boundary + km charge | 113.45 | 120.26 |
| Sewer Connection (new) | R300.00 | R300.00 |
| Residential Blockage PER HOUR | R160.00 | R170.00 |
| Commercial Blockage PER HOUR | R160.00 | R170.00 |
| - Outside 10km radius – Taung, Pudimoe & Reivilo | R113.45 | R120.26 |
| | R10.00/km | R10.00/km |

GREATER TAUNG LOCAL MUNICIPALITY

NOTICE OF GENERAL RATE OR RATES AND OR FIXED DAY FOR PAYMENT IN RESPECT OF THE FINANCIAL YEAR 1 JULY 2018 TO 30 JUNE 2019

Notice is hereby given in terms of Sections 7, 8, 9 & 10 of the Local Government Municipal Property Rates Act, 2004 (Act 6 of 2004), that the following rates shall be levied in respect of the above mentioned financial year on ratable properties recorded in the valuation roll for all properties situated within the area of jurisdiction of Greater Taung Municipality (North West Province).

Tariffs are applicable to the term of the Valuation Roll

| DISCRIPTION/CATEGORY | 2017/2018 | 2018/2019 |
|-----------------------------|------------------|------------------|
| Residential | R0.01560 | R0.01560 |
| Residential (undeveloped) | R0.01560 | R0.01560 |
| Business & Industrial | R0.01560 | R0.01560 |
| Government Properties | R0.024070 | R0.01560 |
| Agriculture | R0.003120 | R0.003120 |

The amount due for rates as contemplated in terms of Section 11 (Property Rates Act No.6, 2004) shall be payable before the due date in eleven (11) equal installments from the fixed day, which is 1 July. Due date for annual payments will be 30 September of each year. Interest will be levied from 1 October according to approved tariffs.

SCHEDULE A OF REBATES ON PROPERTY RATES

| Category/Description | Proposed rebate | Council's rebate |
|---|-----------------|------------------|
| Impermissible Rebate | R80,000 | R80,000 |
| State Properties | 0% | 0% |
| Residential Properties Developed | 20% | 20% |
| Indigent Owner – | 50 % | 50% |
| Farm owner - Land used for farming – not business | 85 % | 85% |
| <u>Retired and disabled person on residential properties only:</u> | | |
| ➤ Owner with income less than R 2 500 per month | 50% | 50% |
| ➤ Owner with income between R 2 501 and R 3 500 | 20% | 20% |
| ➤ Owner with income between R 3 501 and R 5 000 | 10% | 10% |

2.8 Overview of Alignment of Annual Budget with IDP

Greater Taung Local Municipality has adopted the Turnaround Strategy approach to inform both the IDP and resource allocation (budget process). Integrated Development Plan is the principal strategic planning tool that guides and informs all planning, development and decision-making in the municipality. Poverty eradication and job creation are critical ingredients of sustainable economic development. The integrated development plan has a number of clear objectives and intended impacts such as consultative processes, strategic process and implementation-oriented processes. The primary objective of the IDP is to accelerate service delivery by providing a framework for economic and social development.

Greater Taung Local Municipality's development plan needs are aligned with National and Provincial initiatives to ensure optimal impact from the combined efforts of government. In this regard there are five critical elements: Accelerated and Shared Growth-South Africa (ASGI-SA), National Spatial Development Perspective (NSDP), National Strategy for Sustainable Development (NSSD), Provincial Growth and Development Strategy (PGDS) and Provincial Spatial Development Framework (PSDF). All these feed into and influence the Integrated Development Plan.

Municipal Transformation and Organizational Development

This key performance area focuses on the availability and implementation of programmes that transform the municipality to cope with the ongoing and ever-changing community needs as well as being a learning organization. Institutional transformation is necessary condition to achieve the strategic objectives of the developmental governance. The key performance indicators under this key performance area as follows:

- Organizational design (Organogram that is linked to the organizational strategy)
- Employment Equity issues.
- Skills Development (Institutional Skills Development)
- Integrated Development Planning (Integration of strategic frameworks)
- Performance Management System
- Administrative and institutional Systems and structures

Infrastructure Development and Services Delivery

The delivery of basic services and provision of infrastructure is the most important element of poverty eradication. The council noted the fact that the provisions of economic and social infrastructure to communities facilitate the local economic development. This key performance area focus on services rendered directly to the communities, such as water, sanitation, electricity, solid waste management, environmental management, roads, housing and community facilities. The council has resolved to accelerate the provision of these services, especially water, sanitation and electricity through a three-year budgeting cycle.

Local Economic Development

This key performance area focuses on the measure that the municipality will apply to promote the local economy. The measures such as how to implement the supply chain management in terms of SMME development, Broad Based Black Economic Empowerment, Poverty alleviation initiatives and job creation initiatives. It further puts emphasis on the attraction and retention of investment, SMME support, provision of basic needs, skills development and the implementation of the affirmative procurement framework and labour-intensive program.

We have identified competitive advantages to bolster “logistic hub initiative”. These include implementation of the inner urban renewal program, initiating of the regional shopping centre, the regional transport hub and agro-processing, mineral beneficiation centre and the international convention centre. We are implementing Extended Public Works Program to facilitate economic growth, skills development and acceleration of infrastructure investment.

Municipal Finance Viability and Management

Council has adopted sustainability as one of the key performance areas. This key performance area puts emphasis on the interconnection between the institutional, social, environmental and financial arrangement of the implementation of any program and project in the municipality. Sustainability in terms of the above-mentioned aspects informs the action plans of the municipality to ensure the provision and maintenance of sustainable infrastructure to communities.

Good Governance and Public Participation

It focuses primarily on the development and implementation of the systems and procedures that will ensure that the municipality promotes good governance and public participation in terms of the constitutional mandate. The core objective of this key performance area is to mobilize and empower local communities to take control of the process of social transformation. The most key performance indicators under this key performance area are as follows:

- Availability of communication strategy
- Citizen/customer satisfaction survey
- Service delivery improvement program
- Functional Ward Committee System
- Council System
- Corporate Governance (Audit Committee, Performance Audit Committee, Anti-Corruption Strategy and Policy)
- Internal Audit

The core objective of this Key Performance Area is to ensure that we meet the needs of today without diminishing the capacity of future generations to meet theirs. Sustainable development implies a broad view of human welfare, a long-term perspective about the consequences of today’s activities, and global co-operation to reach viable solutions. It is within this context that the Council has resolved to adopt best practices in all sectors to inform all development activities for sustainable development.

Core functions and Services provided

Section 152 of the **Constitution of the Republic of South Africa** – Act 108 of 1996 summarises the objects of Local Government as follows:

- a. To provide democratic and accountable government to local communities;
- b. To ensure the provision of services to communities in a sustainable manner;
- c. To promote social and economic development;
- d. To promote a safe and healthy environment; and
- e. To encourage the involvement of communities and community organisations in the matters of Local Government.

Development Duties of Municipalities:

A Municipality **must**:

- a. Structure and manage its administration and budgeting and planning processes to give priority to basic needs of the community and to promote the social and economic development of the community and;
- b. Participate in national and provincial development programmes.

In order to give effect to the above-mentioned, Council has determined five (5)

Key Performance Areas namely:

1. Municipal Transformation and Organisational Development
2. Infrastructure Development and Services Delivery
3. Promotion of Local Economic Development
4. Municipal Finance Viability and Management
5. Good Governance and Public Participation

2.9 Reconciliation between of transfers, grant receipts and unspent (SA20)

Greater Taung Local Municipality had no unspent portion of grant receipts during the 2016/2017 financial year. Therefor the following Table (SA20) has no figures.

Table 26

NW394 Greater Taung - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description | Ref | 2014/15 | 2015/16 | 2016/17 | Current Year 2017/18 | | | 2018/19 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 |
| R thousand | | | | | | | | | | |
| Operating transfers and grants: | 1,3 | | | | | | | | | |
| National Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Provincial Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| District Municipality: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Other grant providers: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Total operating transfers and grants revenue | | - | - | - | - | - | - | - | - | - |
| Total operating transfers and grants - CTBM | 2 | - | - | - | - | - | - | - | - | - |
| Capital transfers and grants: | 1,3 | | | | | | | | | |
| National Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Provincial Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| District Municipality: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Other grant providers: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Total capital transfers and grants revenue | | - | - | - | - | - | - | - | - | - |
| Total capital transfers and grants - CTBM | 2 | - | - | - | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS REVENUE | | - | - | - | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS - CTBM | | - | - | - | - | - | - | - | - | - |

2.10 Capital Expenditure Details (SA 36 & 34b)

Table 27

The following table indicate the Capital Expenditure budgeted for all Capital Expenditure, which included National and Provincial Grants as well as Own Generated funds.

NW394 Greater Taung - Supporting Table SA36 Detailed capital budget

| New 394 Greater Jaunty - Supporting Table SA36 Detailed Capital Budget | | | | | | | | | | | | | | | | |
|---|-----|---------------------------------------|----------------|---------------|--------------------------------|---------------------------------|------------------------|---------------------------------|------------------------|-------------------------|---|---|------------------------|------------------------|---------------------|----------------|
| Municipal Vote/Capital project | Ref | Program/Project description | Project number | IDP Goal code | Immunisation Approved (Yes/No) | Asset Class | Asset Sub-Class | GPS co-ordinates | Total Project Estimate | Prior year outcomes | | 2018/19 Medium Term Revenue & Expenditure Framework | | | Project information | |
| R thousand | 4 | | | | 6 | 3 | 3 | 5 | | Audited Outcome 2016/17 | Current Year 2017/18 Full Year Forecast | Budget Year 2018/19 | Budget Year +1 2019/20 | Budget Year +2 2020/21 | Ward location | New or renewal |
| Parent municipality: List all capital projects grouped by Municipal Vote | | | | | | | | | | | | | | | | |
| NW394 MIG LED | | LED Projects | | | | | | | 2 334 | | | 2 334 | | | | |
| | | Lokigong Community Hall Ward 8 | | | | Community Facilities | Halls | 41° 10' 14" E & 27° 33' 46.88" | 1 000 | | | 1 000 | | | Ward 8 | New |
| | | Qhoo Community Hall Ward 1 | | | | Community Facilities | Halls | 4° 30' 52.6" E & 27° 33' 54" | 1 000 | | | 1 000 | | | Ward 1 | New |
| | | Thapeng Community Hall Ward 23 | | | | Community Facilities | Halls | ° 57' 13.8" E & 27° 31' 40.17" | 1 000 | | | 1 000 | | | Ward 23 | New |
| | | Highmast Lights Various Wards | | | | Electrical Infrastructure | LV Networks | ° 37' 49.08" E & 27° 50' 50.60" | 330 | | | 330 | | | Various | New |
| | | Matbako Access Road Ward 5 | | | | Roads Infrastructure | Roads | 14° 42' 59" E & 27° 23' 31.9" | 410 | | | 410 | | | Ward 5 | New |
| | | Community Facility Saking Ward 21 | | | | Community Facilities | Outdoor Facilities | ° 37' 58.27" E & 27° 50' 31.38" | 364 | | | 364 | | | Ward 21 | New |
| | | Community Facility Longeng Ward 16 | | | | Community Facilities | Outdoor Facilities | ° 57' 09" E & 27° 37' 50.97" | 364 | | | 364 | | | Ward 16 | New |
| | | Community Facility Mokassa 1 Ward 24 | | | | Community Facilities | Outdoor Facilities | ° 40' 39.84" E & 27° 36' 01.72" | 364 | | | 364 | | | Ward 24 | New |
| | | Highmast Lights Various Wards Phase 3 | | | | Electrical Infrastructure | LV Networks | ° 10' 51.66" E & 27° 33' 59.48" | 5 850 | | | 5 850 | | | Various | New |
| | | Buxton Community Hall Ward 9 | | | | Community Facilities | Halls | 24° 38' 31" E & 27° 37' 39"S | 5 040 | | | 5 040 | | | Ward 9 | New |
| | | Kameelapots Community Hall Ward 20 | | | | Community Facilities | Halls | 24° 38' 07" E & 28° 02' 02" S | 5 040 | | | 5 040 | | | Ward 20 | New |
| | | Cokonyane Road Ward 6 | | | | Roads Infrastructure | Roads | 24° 48' 07" E & 27° 29' 01"S | 10 700 | | | 10 700 | | | Ward 6 | New |
| | | Marokko Storm water Ward 2 | | | | Storm water Infrastructure | Storm water Conveyance | ° 41' 14.08" E & 27° 19' 10.3" | 3 834 | | | 3 834 | | | Ward 2 | New |
| | | Pudimoe Community Facility Ward 5 | | | | Sport and Recreation Facilities | Outdoor Facilities | ° 42' 49.55" E & 27° 24' 34.61" | 3 356 | | | 3 356 | | | Ward 5 | Renewal |
| | | Taung Community Facility Ward 8 | | | | Sport and Recreation Facilities | Outdoor Facilities | ° 45' 41.68" E & 27° 33' 07.02" | 3 356 | | | 3 356 | | | Ward 8 | Renewal |
| Parent Capital expenditure | | | | | | | | | | | | 44 341 | - | - | | |

Greater Taung Local Municipality is currently not budgeting for renewal of assets because new assets are rather being paid for than fixing current assets. SA34b has no figures, therefor will not be included in this document.

2.11 Annual budgets and SDBIP's – internal departments

Introduction

The purpose of this document is to present the Service Delivery and Delivery and Budget Implementation Plan (SDBIP) of the Greater Taung Local Municipality for 2017/18 Financial Year. The development, implementation, and monitoring of a Service Delivery and Delivery and Budget Implementation Plan is a requirement for of the Municipal Finance Management Act (MFMA) No 56 of 2003.

The SDBIP is a detailed one year plan of the municipality that gives effect to the IDP and budget of the municipality. The SDBIP is a management plan for implementing the IDP through the approval budget. It is an expression of the objective of the municipality, in quantifiable outcomes that will be implemented for the financial year. It includes the service delivery targets for each quarter and facilitates oversight over financial and non-financial performance of the municipality.

The 2017/18 SDBIP will not only ensure appropriate monitoring in the Execution of the municipality budget and processes involved in the allocation of budget to achieve key strategic objectives as set in the municipality's Integrated Development Plan (IDP), but will also serve as the kernel of annual performance contract for senior management and provide a foundation for the overall annual and quarterly organisational performance for the 2017/18 Financial Year.

The SDBIP also assist the Executive, Council and the community in their respective oversight responsibilities since it serves as an implementation and monitoring tool.

Greater Taung Local Municipality does not have any entity; therefor the SDBIP is only for the parent municipality.

Legislative framework

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c)(ii) for implementing the municipality's delivery of service and its annual budget and which must indicate:

- Projections for each month of:-
 - Revenue to be collected, by source and

- II. Operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter and
 - c) Any other matter that may be prescribed and includes any revision of such plan by the mayor in terms of section 54(1) (c)

The MFMA requires that municipalities develop a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. In terms of section 53(1) (c)(ii) of the MFMA, the SDBIP must be approved by the mayor of a municipality within 28 days of the approval of the budget

Components of the SDBIP

- Monthly Projections of Revenue to be collected for each source
- Monthly Projections of Expenditure and Revenue for each vote
- Quarterly projections of Service Delivery targets and Performance Indicators
- Detailed capital Budget Broken Down by ward over three years

Monthly Projections of Revenue to be collected for each Source

The failure to collect its revenue as a budgeted will severely impact on the municipality's ability to provide services to the community. The municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the municipality to assess its cash flow on a monthly basis with a view to undertaking contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary

Monthly Projections of Expenditure and Revenue for each Vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projection by source. When reviewing budget projections against actuals, it is useful to consider revenue and expenditure per vote in order to gain more complete picture of budget projections against actuals.

Quarterly Projections of Service Delivery Targets and Performance Indicators for each vote

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by NT's MFMA circular No. 13 is the utilisation of scorecards to monitor service delivery.

Detailed Capital Budget over Three Years

Information detailing infrastructural projects containing project description and anticipated capital costs over three-year period. A summary of capital project per the IDP will be made available on Council website.

SDBIP Cycle

The SDBIP Process comprises the following stages, which forms part of a cycle.

Planning:

During this phase the SDBIP Process plan is developed to be tabled with the IDP Process plan. SDBIP related processes e.g. Management meetings, strategic Planning working session.

Strategizing:

During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.

Tabling:

The SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.

Adoption:

The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.

Publishing:

The adopted SDBIP is made public and is published on Council's website.

Implementation, Monitoring and Reporting:

SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.



The Budget Process

Background to the Budget Preparation Process

The budget process is an effective process that every local government must undertake to ensure Good Governance and accountability. The process outlines the current and future direction that the municipality would follow in order to meet legislative stipulations. The budget process enables the municipality to optimally involve residents and other stakeholders in the budgeting process.

In terms of Section 15 of the MFMA, a municipality may except where otherwise provided in the Act, incur expenditure only in terms of the approved budget and within the limits of the amounts appropriated for the different votes in an approved budget. The MFMA prescribes further that the Council must for each financial year approve an annual budget for the municipality before the start of that financial year. An annual budget must set out realistically anticipated revenue for the budget year from each revenue source and expenditure appropriated under the different votes of the municipality.

Greater Taung Local Municipality's Budget/ Integrated Development Plan (IDP) Review process for the 2016/17 financial year started with the development and approval in August 2015 of the

“Process Plan for the Budget Formulation and IDP Review”. The timetable provided broad timeframes for the IDP and budget preparation process. The main aim of the timetable was to ensure integration between the Integrated Development Plan and the budget towards tabling a balanced budget.

Monitoring of the Implementation of the SDBIP

Progress against the objectives/targets set out in the SDBIP will be reported on a monthly, quarterly, mid-year and annual basis as set out in the MFMA.

A series of reporting requirements are outlined in the MFMA as follows:

- Monthly budget statements (Section 71)
- Quarterly reports (Section 52)
- Mid-year budget and performance assessment (Section 72)
- Annual report (Section 121)

General

The SDBIP largely complies with legislation as well as policy guidelines issued by National Treasury it is however an evolving document and will continue to be refined to improve the content and the quality of information contained therein on a continued basis.

Table 27

| | National KPA | Strategic Objective | Key Performance Indicator | Ward | Programme Driver | Baseline 2017/18 | KPI Calculation type | KPI Target type | Portfolio of Evidence | Project Number | Budget | Annual Target | Quarterly Targets 2018/2019 Financial Year | | | |
|---|---|--|---|----------------------|------------------------------|---------------------|----------------------|-----------------|-------------------------|----------------|------------------|---------------|--|----|----|------|
| | | | | | | | | | | | | | Q1 | Q2 | Q3 | Q4 |
| ASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT- DEPARTMENT: INFRASTRUCTURE DEVELOPMENT SERVICES | | | | | | | | | | | | | | | | |
| ur en | Basic Service Delivery and Infrastructure Development | Build and strengthen the administrative, institutional and financial capabilities of the municipality | Percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP (Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects) x 100) by end June 2019 | N/A | Director: Technical Services | 100% | Accumulative | Percentage | Expenditure Report | | | 100% | 0 | 0 | 0 | 100% |
| / | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | | 8 | Director: Technical Services | New KPI for 2018/19 | Carry Over | Percentage | Delivery Note / Invoice | | R 1,000,000 | 1 | 0 | 1 | 0 | 0 |
| / | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of 100KVA generators procured for the Taung Admin Office by end November 2018 | 8 | Director: Technical Services | New KPI for 2018/19 | Carry Over | Percentage | Delivery Note / Invoice | | R 600,000 | 1 | 0 | 1 | 0 | 0 |
| / | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of MCC Boxes upgraded at the main sewer substation in Taung by end January 2018 | 8 | Director: Technical Services | New KPI for 2018/19 | Carry Over | Percentage | Delivery Note / Invoice | | R 700,000 | 1 | 0 | 0 | 1 | 0 |
| / | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of the approved budget spent on the upgrading of the electricity network at Reivilo (Total budget spent/ Total approved budget x 100) by end June 2019 | 1 | Director: Technical Services | New KPI for 2018/19 | Accumulative | Percentage | Expenditure Report | | R 2,000,000 | | | | | |
| / | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of high mast lights (Phase 3) constructed in six various Wards by end June 2019 | 6, 9, 12, 18, 22, 24 | Manager: PMU | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 5,850,000 | 25 | 0 | 0 | 0 | 25 |
| ty | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Construction of Lokgabeng Community Hall completed by end August 2018 | 8 | Manager: PMU | 60% | Carry Over | Number | Completion Certificate | | R 1,000,000 | 1 | 1 | 0 | 0 | 0 |
| ty | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Construction of Qhoo Community Hall completed by end August 2018 | 1 | Manager: PMU | 60% | Carry Over | Number | Completion Certificate | | R 1,000,000 | 1 | 1 | 0 | 0 | 0 |
| | | | | | | | | | | | | | | | | |
| ty | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Construction of Tlapeng Community Hall completed by end August 2018 | 23 | Manager: PMU | 60% | Carry Over | Number | Completion Certificate | | R 1,000,000 | 1 | 1 | 0 | 0 | 0 |
| ty | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Construction of Buxton Community Hall completed by end June 2019 | 9 | Manager: PMU | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 5,040,000 | 1 | 0 | 0 | 0 | 1 |
| ty | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Construction of Kammeolups Community Hall completed by end June 2019 | 20 | Manager: PMU | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 5,040,000 | 1 | 0 | 0 | 0 | 1 |
| ity | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of Pudimoe sport facility upgraded and completed by end June 2019 | 5 | Manager: PMU | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 3,356,000 | 1 | 0 | 0 | 0 | 1 |
| ity | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of Taung sport facility upgraded and completed by end June 2019 | 8 | Manager: PMU | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 3,356,000 | 1 | 0 | 0 | 0 | 1 |
| | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of kilometers of access road in Cakoryane constructed and completed by end June 2019 | 6 | PMU Manager | Multi-year Project | Carry Over | Number | Completion Certificate | | R 10,700,000,000 | 3 | 0 | 0 | 0 | 3 |
| | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Complete the upgrading of the N18 Traffic circle and alteration to road lanes by end September 2018 | 8 | PMU Manager | 65% | Carry Over | Number | Completion Certificate | | R 6,000,000 | 1 | 1 | 0 | 0 | 0 |
| er | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number kilometers of Moretele Stormwater channel constructed and completed in by end June 2019 | 2 | PMU Manager | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 3,833,500 | 2 | 0 | 0 | 0 | 2 |
| i n | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of palisade fence completed at Taung chlorline house, Taung, Pudimoe and Reivilo pump stations by end September 2018 | N/A | Manager: Water & Sanitation | New KPI for 2018/19 | Carry Over | Number | ? | ? | ? | 4 | 1 | 1 | 1 | 1 |
| i n | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of high velocity 70litre/130 bar sewer cleaning machine procured by end March 2019 | N/A | Manager: Water & Sanitation | New KPI for 2018/19 | Carry Over | Number | ? | ? | ? | | | | | |

| | | | | | | | | | | | | | | | | |
|--------------------|---|--|---|-----|------------------------------|---------------------|--------------|------------|---|---------------------------|-------------|-----|-----|-----|-----|----|
| Water & Sanitation | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of 6m x 3m steel container with windows and shelves procured by end December 2018 | N/A | Manager: Water & Sanitation | New KPI for 2018/19 | Carry Over | Number | | ? | ? | | | | | |
| Water & Sanitation | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Percentage of approved budget actually spent on the maintenance of the water & sewer network (Total budget spent/ Total approved budget x 100) by end June 2019 | N/A | Manager: Water & Sanitation | 90% | Accumulative | Percentage | Expenditure Report | 0560/3807/MDTS/WAT R/18 | R 1,800,000 | 90% | 40% | 30% | 20% | 0% |
| | | | | | | 90% | | | | 0570/3807/MDTS/SAN/21 | R 1,800,000 | 90% | 40% | 30% | 20% | 0% |
| EPWP | Local Economic Development | Create an environment that promotes development of local economy and facilitate job creation | Number of Full Time Equivalents (calculated as (days worked x number of participants / 230) created through EPWP by end June 2019 | N/A | Director: Technical Services | 101 | Accumulative | Number | Temporary Employment Contracts | 0511/1671/R/1601/EPW P/14 | R 1,077,000 | 107 | 17 | 10 | 12 | 4 |
| EPWP | Local Economic Development | Create an environment that promotes development of local economy and facilitate job creation | Number of quarterly reports on the implementation of EPWP programme submitted to Council by end June 2019 | N/A | Manager: Roads & Stormwater | 4 | Accumulative | Number | Monthly EPWP Expenditure Report / Quarterly Evaluation Report | OpEx | OpEx | 4 | 1 | 1 | 1 | 1 |
| Stormwater | Basic Service Delivery and Infrastructure Development | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | | 1 | Director: Infrastructure | New KPI for 2017/18 | Carry Over | Number | Confirmation Letter | 0531/6203/C/DTS/15 | R 300,000 | 1 | 1 | 0 | 0 | 0 |

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT- DEPARTMENT: COMMUNITY & SOCIAL SERVICES

| | | | | | | | | | | | | | | | | |
|-----------|---|---|--|-------------------|-------------------------------------|---------------------|------------|--------|------------------------|-----------------------|-------------|----|---|---|----|--|
| Amenities | Basic Service Delivery and Infrastructure Development | To maintain and manage all council buildings and facilities | Number of pit latrine toilets constructed and completed in various wards by end March 2019 | 1, 3, 5, 6, 7, 8 | Director: Community Social Services | 4 | Carry Over | Number | Completion Certificate | 0409/6203/C/DSS/6 | R 445,000 | 10 | 0 | 0 | 10 | |
| Amenities | Basic Service Delivery and Infrastructure Development | To maintain and manage all council buildings and facilities | Number of renovation completed at Depot Hall by end March 2019 | 3, 15 | Director: Community Social Services | New KPI for 2017/18 | Carry Over | Number | Completion Certificate | 0409/6203/C/DSS/5 | R 1,000,000 | 1 | 0 | 0 | 1 | |
| Amenities | Basic Service Delivery and Infrastructure Development | To maintain and manage all council buildings and facilities | Number of Community Hall renovations completed by end March 2019 | Gataoto | Manager: Amenities | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | 0409/3801/MDSS/C/IV/4 | R 1,000,000 | 6 | 0 | 0 | 6 | |
| Amenities | Basic Service Delivery and Infrastructure Development | To maintain and manage all council buildings and facilities | Number of Sport Facility renovation projects completed by end March 2019 | Reivito Golf Club | Manager: Amenities | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | R 1,070,000 | 6 | 0 | 0 | 6 | |

| | | | | | | | | | | | | | | | | |
|---|---|--|---|------------|-------------------------------------|---------------------|--------------|--------|---------------------------------------|--------------------------|-------------|-------|-----|---|---|---|
| s | Basic Service Delivery and Infrastructure Development | To maintain and manage all council buildings and facilities | Number of toilet renovation projects at Ext. 6 Park completed by end June 2019 | | Manager: Amenities | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | | | 1 | 0 | 0 | 1 | |
| | Basic Service Delivery and Infrastructure Development | Promote literacy in communities through comprehensive Library Services | Number of m² clear view fencing projects completed at the Taung Library by end June 2019 | 11 | Director: Community Social Services | New KPI for 2018/19 | Carry Over | Number | Completion Certificate | 0403/1665/R/1601/LIBC/11 | R 800,000 | 717m² | 0 | 0 | 0 | |
| | Basic Service Delivery and Infrastructure Development | Promote literacy in communities through comprehensive Library Services | Number of theme-based reading programmes conducted at 3 Municipal Libraries by end June 2019 | 1, 5, 8 | Chief Librarian | 3 | Accumulative | Number | Attendance Register / Feedback Report | 0403/1602/R/1601/LIBO/12 | R 620,000 | 4 | 2 | 0 | 1 | |
| | Basic Service Delivery and Infrastructure Development | Promote literacy in communities through comprehensive Library Services | Number of holiday reading programmes coordinated in Municipal Libraries by end June 2019 | 1, 4, 5, 8 | Chief Librarian | 5 | Accumulative | Number | Attendance Register / Feedback Report | | | 5 | 0 | 5 | 0 | |
| | Basic Service Delivery and Infrastructure Development | Accelerate waste removal by providing households with weekly waste removal in formal areas | | N/A | Director: Community Social Services | New KPI for 2018/19 | Carry Over | Number | Signed Report | 0480/6203/C/DSS/9 | R 2,000,000 | 2 | 0 | 0 | 2 | |
| | Basic Service Delivery and Infrastructure Development | Accelerate waste removal by providing households with weekly waste removal in formal areas | | N/A | Director: Community Social Services | New KPI for 2018/19 | Carry Over | Number | Signed Report | 0480/6205/C/DSS/16 | R 2,000,000 | 1 | 0 | 1 | 0 | |
| | Basic Service Delivery and Infrastructure Development | Accelerate waste removal by providing households with weekly waste removal in formal areas | | N/A | Director: Community Social Services | New KPI for 2018/19 | Carry Over | Number | Signed Report | | R 300,000 | 1 | 0 | 1 | 0 | |
| | Basic Service Delivery and Infrastructure Development | Accelerate waste removal by providing households with weekly waste removal in formal areas | | N/A | Director: Community Social Services | New KPI for 2018/19 | Carry Over | Number | Signed Report | | R 50,000 | 1 | 0 | 1 | 0 | |
| | Basic Service Delivery and Infrastructure Development | Accelerate waste removal by providing households with weekly waste removal in formal areas | Number of monthly reports submitted to the Director on the weekly refuse collection of 2759 households by end June 2019 | N/A | Manager: Refuse | 12 | Carry Over | Number | Signed Report | OpEx | OpEx | 12 | 3 | 3 | 3 | |
| | Basic Service Delivery and Infrastructure Development | To maintain and control public amenities and areas to promote a safe and healthy environment | Number trees supplied to all Wards during National Arbor Week by end September 2018 | N/A | Manager: Parks | | Carry Over | Number | Attendance Register | | R 100,000 | 480 | 480 | 0 | 0 | 0 |
| | Basic Service Delivery and Infrastructure Development | To maintain and control public amenities and areas to promote a safe and healthy environment | | | Manager: Parks | New KPI for 2018/19 | Carry Over | Number | Invoice / Completion Certificate | 0421/6203/C/DSS/8 | R 200,000 | 1 | 0 | 0 | 1 | |

| | | | | | | | | | | | | | | | | |
|--|--|--|---|----------|--|---------------------|--------------|--------|---|---------------------|-------------|-----|----|---|---|--|
| | Basic Service Delivery and Infrastructure Development | To maintain and control public amenities and areas to promote a safe and healthy environment | | | Manager: Parks | New KPI for 2018/19 | Carry Over | Number | | | R 400,000 | 1 | 0 | 0 | 0 | |
| BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT – DEPARTMENT: LAND USE & HUMAN SETTLEMENT | | | | | | | | | | | | | | | | |
| 1 | Good Governance and Public Participation | Promote a culture of participatory & good governance | Number of final reviewed IDP Documents submitted to Council by end May 2019 | N/A | Director Spatial Planning & Human Settlement | 1 | Carry Over | Number | Council Resolution / Minutes | OpEx | OpEx | 1 | 0 | | | |
| 1 | Basic Service Delivery and Infrastructure Development | Promoting a wall to wall of management of all land development activities | Number of quarterly reports submitted to Portfolio on the preliminary studies for the Township establishment in Botshabelo by end March 2018 | 1 | Director Spatial Planning & Human Settlement | 4 | Accumulative | Number | Portfolio Meeting Minutes / Attendance Register | 0601/487/R/DSP/34 | R 120,000 | 3 | 1 | | | |
| 1 | Basic Service Delivery and Infrastructure Development | Promoting a wall to wall of management of all land development activities | Number of quarterly reports submitted to Portfolio on the preliminary studies for the Township establishment in Putshabane by end June 2018 | 5 | Director Spatial Planning & Human Settlement | New KPI for 2017/18 | Accumulative | Number | Portfolio Meeting Minutes / Attendance Register | | | 3 | 0 | | | |
| 1 | Basic Service Delivery and Infrastructure Development | Promoting security of land tenure | Number of quarterly progress reports on properties registered with the Deeds Office submitted to Portfolio by end June 2019 | 1, 5, 11 | Spatial Manager | 4 | Accumulative | Number | Portfolio Meeting Minutes / Attendance Register | 0601/4427/R/DSP/26 | R 350,000 | 4 | 1 | | | |
| MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT – DEPARTMENT : CORPORATE SERVICE | | | | | | | | | | | | | | | | |
| Corporate Support | Good Governance and Public Participation | Promote a culture of participatory & good governance | Number of monthly Ward Committee meetings facilitated by end June 2019 | N/A | Manager: Administration | 302 | Accumulative | Number | Attendance Register | 0105/4473/R/CLLR/71 | R 570,000 | 288 | 72 | | | |
| Corporate Support | Good Governance and Public Participation | Promote a culture of participatory & good governance | | | | | Accumulative | Number | | 0301/4219/R/DCS/41 | R 8,000,000 | | | | | |
| Corporate Support | Good Governance and Public Participation | Promote a culture of participatory & good governance | | | | | Carry Over | Number | | 0301/6207/R/DCS/27 | R 200,000 | | | | | |
| Recruitment | Municipal Institutional Development and Transformation | Improve Organisational cohesion effectiveness | Number of people from EE target groups employed in the three highest levels of management in accordance with approved Municipal Employment Equity Plan by end June 2019 | N/A | Director: Corporate Service | 2 | Accumulative | Number | Employment Equity Plan / Appointment Letters | OpEx | OpEx | 3 | 1 | | | |
| Labour Relations | Municipal Institutional Development and Transformation | Improve Organisational cohesion effectiveness | Number of quarterly LLF meetings facilitated by end June 2019 | N/A | Manager: Human Resource | 2 | Accumulative | Number | Attendance Register / Meeting Minutes | OpEx | OpEx | 4 | 1 | | | |

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|--|--|--|-----|-----------------------------|-----|--------------|------------|---|---------------------|-----------|-----|----|--|--|--|--|
| Municipal Institutional Development and Transformation | Improve Organisational cohesion and effectiveness | Number of Municipal officials trained by end April 2019 | N/A | Director: Corporate Service | 160 | Accumulative | Number | Proof of Registration/ Attendance Register/ Results | 0301/4491/R/DCS/13 | R 700,000 | 120 | 40 | | | | |
| Municipal Institutional Development and Transformation | Improve Organisational cohesion and effectiveness | Number of Municipal Councillors trained by end April 2019 | N/A | Director: Corporate Service | 100 | Accumulative | Number | Proof of Registration/ Attendance Register/ Results | | | 40 | 20 | | | | |
| Municipal Institutional Development and Transformation | Improve Organisational cohesion effectiveness | Total expenditure on training/total operational budget x 100 by end June 2019 | N/A | Director: Corporate Service | 90% | Accumulative | Percentage | Expenditure Report | | | 90% | 0 | | | | |
| Municipal Institutional Development and Transformation | Improve Organisational cohesion and effectiveness | Number of students financially supported by end March 2019 | N/A | Director: Corporate Service | 83 | Accumulative | Number | Bursary Letters | 0301/4425/R/CLLR/12 | R 500,000 | 80 | 0 | | | | |
| Municipal Institutional Development and Transformation | Promote a culture of participatory & good governance | Oversight Report on 2017/18 Annual Report submitted to Council by end March 2019 | N/A | Director: Corporate Service | 1 | Carry Over | Number | Oversight Report / Council Minutes / Resolution | OpEx | OpEx | 1 | 0 | | | | |

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|--|----------------------------|--|---|-----|--------------|---------------------|--------------|--------|---------------------------------------|--------------------|-----------|-----|-----|--|--|--|
| LOCAL ECONOMIC DEVELOPMENT – DEPARTMENT : OFFICE OF THE MUNICIPAL MANAGER | | | | | | | | | | | | | | | | |
| Local Economic Development | Local Economic Development | Create an environment that promotes development of local economy and facilitate job creation | Number of temporary jobs created through local procurement projects by end June 2019 | N/A | Manager: LED | 500 | Accumulative | Number | Appointment Contracts / Register | OpEx | OpEx | 300 | 75 | | | |
| Enterprise Skills Development | Local Economic Development | Create an environment that promotes development of local economy & facilitate job creation | Number of SMMEs and Cooperatives supported through skills development by end May 2019 | N/A | Manager: LED | 100 | Accumulative | Number | Attendance Register | 0001/4415/R/LED/24 | R 700,000 | 600 | 500 | | | |
| Enterprise Skills Development | Local Economic Development | Create an environment that promotes development of local economy & facilitate job creation | | | | | Accumulative | Number | NW394/MIG/LED | R 2,333,750 | | | | | | |
| LED Infrastructure Support | Local Economic Development | Create an environment that promotes development of local economy and facilitate job creation | Number of economic hubs constructed in GTLM by end June 2019 | N/A | Manager: LED | New KPI for 2017/18 | Carry Over | Number | | | 3 | 0 | | | | |
| Local Economic Development | Local Economic Development | Create an environment that promotes development of local economy & facilitate job creation | Number of SMMEs & Cooperatives supported through access to market by end June 2019 | N/A | Manager: LED | 25 | Accumulative | Number | Attendance Register | OpEx | OpEx | 25 | 25 | | | |
| Local Economic Development | Local Economic Development | Create an environment that promotes development of local economy & facilitate job creation | Number of LED Forums meetings held by end June 2019 | N/A | Manager: LED | 4 | Accumulative | Number | Meeting Minutes / Attendance Register | OpEx | OpEx | 4 | 1 | | | |

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|--|--|---|--|-----|-------------------------|---------------------|--------------|------------|---|--------------------------|-------------|--------|-------|--|--|--|--|
| s | Local Economic Development | Create an environment that promotes development of local economy & facilitate job creation | Number of Tourism events held by end September 2018 | N/A | Manager :LED | 5 | Carry Over | Number | Attendance Register | 0001/4415/RLED/24 | R 50,000 | 1 | 1 | | | | |
| MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT – DEPARTMENT : FINANCE | | | | | | | | | | | | | | | | | |
| | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of 2017/18 Annual Financial Statements submitted to AGSA by 31 August 2018 | N/A | Chief Financial Officer | 1 | Carry Over | Number | Acknowledgement of Receipt | OpEx | OpEx | 1 | 1 | | | | |
| | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Financial viability measured in terms of the available cash to cover fixed operating expenditure (Available cash + investments / Monthly fixed operating expenditure) by end December 2018 | N/A | Chief Financial Officer | 7.98 | Carry Over | Percentage | Annual Financial Statement | OpEx | OpEx | 1.5 | 0 | | | | |
| | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Debt to Revenue Short Term Lease + Long Term Lease / Total Operating Revenue - Operating Conditional Grant by end December 2018 | N/A | Chief Financial Officer | 0.005 | Carry Over | Percentage | Annual Financial Statement | OpEx | OpEx | 2.1 | 0 | | | | |
| | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of 2018/19 Adjustment Budgets submitted to Council for approval by end February 2019 | N/A | Chief Financial Officer | 1 | Carry Over | Number | Council Resolution / Minutes | OpEx | OpEx | 1 | 0 | | | | |
| | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of draft 2019/20 Budgets submitted to Council for approval by end March 2019 | N/A | Chief Financial Officer | New KPI for 2018/19 | Carry Over | Number | Council Resolution / Minutes | OpEx | OpEx | | | | | | |
| | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of final 2019/20 Budgets submitted to Council by 31 May 2019 | N/A | Chief Financial Officer | 1 | Carry Over | Number | Council Resolution / Minutes | OpEx | OpEx | 1 | 0 | | | | |
| ic s y) | Municipal Financial Viability and Management | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households that received free basic electricity in GTLM by end June 2019 | N/A | Chief Financial Officer | 8775 | Carry Over | Number | Expenditure Report | 0560/4339/R/0413SERV/21 | R 6,748,000 | 10 000 | 9 000 | | | | |
| ic s i) | Municipal Financial Viability and Management | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households that received free basic water in GTLM by end June 2019 | N/A | Chief Financial Officer | 591 | Carry Over | Number | Expenditure Report | 0570/4339/R/0413SERV/26l | R 30,000 | 600 | 600 | | | | |
| ic s n) | Municipal Financial Viability and Management | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households that received free basic sanitation in GTLM by end June 2019 | N/A | Chief Financial Officer | 324 | Carry Over | Number | Expenditure Report | 0480/4339/R/0413SERV/25l | R 171,000 | 350 | 200 | | | | |
| ic s s) | Municipal Financial Viability and Management | Eradicate backlogs in order to improve access to services and ensure proper operations and maintenance | Number of households that received free basic refuse removal in GTLM by end June 2019 | N/A | Chief Financial Officer | 348 | Carry Over | Number | Expenditure Report | 0550/4339/R/0413SERV/24l | R 216,000 | 350 | 200 | | | | |
| e | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing & implementing appropriate Financial Management | Number of indigent households in Reklivo, Taung and Pudimoe registered on financial system by end June 2019 | N/A | Manager: Revenue | 400 | Accumulative | Number | Updated Indigent Register | 0201/4473/R/DFS/65 | R 300,000 | 230 | 200 | | | | |
| e | Municipal Financial Viability and Management | To improve overall financial management in the municipality by developing & implementing appropriate Financial Management | Number of indigent households in rural areas registered by end June 2019 | N/A | Manager: Revenue | 10 000 | Accumulative | Number | Updated Indigent Register | | | 9 700 | 2 425 | | | | |
| nce unt | Good Governance & Public Participation | Improve organisational cohesion effectiveness | Draft annual Performance Report in terms of Sec 46 of the MSA Submitted to the AG by 31 August 2018 | N/A | Manager: PMS | 1 | Carry Over | Number | Acknowledgement of Receipt | OpEx | OpEx | 1 | 1 | | | | |
| nce unt | Good Governance and Public Participation | Improve organisational cohesion effectiveness | Number of draft 2018/19 Annual Reports submitted to Council by end January 2019 | N/A | Manager: PMS | 1 | Carry Over | Number | Council Resolution / Minutes | OpEx | OpEx | 1 | 0 | | | | |
| nce unt | Good Governance and Public Participation | To improve overall financial management in the municipality by developing and implementing appropriate Financial Management | Number of mid-term budget and performance assessment reports submitted to the Mayor by 25 January 2019 | N/A | Manager: PMS | 1 | Carry Over | Number | Acknowledgement of Receipt | OpEx | OpEx | 1 | 0 | | | | |
| nce unt | Good Governance & Public Participation | Improve organisational cohesion effectiveness | Number of Top Layer SDBIPs submitted to the Mayor within 14 days after the approval of the final Budget | N/A | Manager: PMS | 1 | Carry Over | Number | Acknowledgement of Receipt | OpEx | OpEx | 1 | 0 | | | | |
| nce unt | Good Governance & Public Participation | Improve organisational cohesion effectiveness | Number of quarterly performance reports in terms of the Top Layer SDBIP submitted to Portfolio by end June 2019 | N/A | Manager: PMS | 4 | Carry Over | Number | Portfolio Meeting Minutes / Attendance Register | OpEx | OpEx | 4 | 1 | | | | |

2.12 Contracts having future budgetary implications

In terms of Greater Taung Local Municipality Supply Chain Management Policy, no contracts are rewarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to Bid Committees must obtain formal financial comments from the Chief Financial Officer.

2.13 Legislation Compliance Status

Below are the legislative requirements that guide the budget preparation process:

Municipal Structures Act

The Municipal Structures Act (No. 117 of 1998) as amended, under section 44: Functions and Powers of Executive Committee, states that the Executive Committee must:

- a) Identify the needs of the Municipality.
- b) Review and evaluate those needs in order of priority.
- c) Recommend to the Municipal Council strategies, programmes and services to address priority needs through the integrated development plan and estimates of revenue and expenditure, taking into account any applicable national and provincial development plans.
- d) Recommend or determine the best methods, including partnership and other approaches, to deliver those strategies, programmes and services to the maximum benefit of the community.

Legislation also requires municipalities to compile operating and capital budgets on an annual basis. The operating and capital budgets must balance (i.e. may not reflect a deficit) and must be prepared in accordance with the integrated development plan.

Municipal Finance Management Act

Section 16(2) of the Municipal Finance Management Act No. 56 of 2003, (MFMA) dealing with legislative compliance regarding the tabling of the annual budget states inter alia that:

“The Mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.”

Section 21(1) of the MFMA, which deals with the budget preparation process, stipulates that the Mayor must:

- a) Co-ordinate the processes for preparing the annual budget and for reviewing the municipality’s integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible.
- b) At least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for:
 - I. The preparation, tabling and approval of the annual budget.
 - II. The annual review of:
 - The integrated development plan in terms of section 34 of the Municipal Systems Act.
 - The budget related policies.
 - III The tabling and adoption of any amendment to the integrated Development plan and the budget related policies.

IV Any consultative processes forming part of the processes referred to in sub-paragraph (i) (ii) and (iii).

The approval of the Budget is regulated by section 24 of the MFMA, which states as follows:

- 1) The municipal council must least 30 days before the start of the budget year consider approval of the annual budget.
- 2) An annual budget:
 - a) Must be approved before the start of the budget year.
 - b) Must be approved together with the adoption by the council of the resolutions as may be necessary for:
 - i) Imposing any municipal tax for the budget year.
 - ii) Setting any municipal tariffs for the budget year.
 - iii) Approving measures performance objectives for each vote in the budget
 - iv) Approving any changes to the municipality's integrated development plan and approving any changes to the municipality's budget-related policies.

The promulgation of the Municipal Finance Management Act has brought a profound effect on the local government operations as it necessitated changes and transformation in financial planning process. As the medium-term budget for 2017/2018 – 2019/2020 financial year is an expression of continuous process of improving the financial planning progress at municipal level and conform to formats and circulars sent by national Treasury.

Areas Identified in the MFMA

Integrated Development Plan

The plan guides the municipality in respect of the budgeting process and take account of community needs and their priorities in terms of the needs identified and service gaps. Consultation with community and other stakeholders play a major role in the development of the IDP.

Budget

The budget process started in September 2017 when council approved the budget time schedule. The budget was submitted to Council for tabling on 28 March 2018. Approval of the budget is envisaged to take place on 31 May 2018.

Annual Report

An annual report has been developed for 2016/2017 and tabled to council on 31 January 2018, and an oversight committee has been established to look into the matters of the Annual report.

In-year reporting

The municipality submits and provides financial reports as required in terms of the MFMA to various stakeholders as identified on an ongoing basis. The municipality has been implementing the provisions of the MFMA in accordance

Budget and Treasury offices

A budget and treasury office has been established in accordance with the MFMA. The Supply Chain Management Unit reports to the Chief Financial Officer. The position of Chief Financial Official is filled.

Supply Chain Management

The Supply Chain Management Policy has been approved by Council. The unit of Supply Chain Management is headed by the SCM Manager who report to the Chief Financial Officer. Three bid committees are in place the Bid Specification Committee, Bid Evaluation Committee and Bid Adjudication Committee.

Audit Function

The municipality has a shared Internal Audit Unit with the district, with the audit charter, plan and programmes informed by the District's plan.

2.14 Municipal Manager's Quality Certificate

MUNICIPAL MANAGER QUALITY CERTIFICATE

I, KATLEGO TEREELL GABANAKGOSI, Municipal Manger of Greater Taung Local Municipality hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: **KT GABANAKGOSI**

Municipal Manager of **GREATER TAUNG LOCAL MUNICIPALITY**

Signature _____

Date: 30 May 2018

Signed one mailed separate

2.15 Other supporting documents

Documents attached as annexures are the following:

1. Greater Taung Local Municipality IDP Document
2. Greater Taung Local Municipality A1 Schedule
3. Greater Taung Local Municipality Tariff Schedule
4. All Budget Related and HR Policies
5. Greater Taung Local Municipality Toplayer SDBIP (draft)